Application: VOICE Charter School

2020-2021 Annual Report

Summary

ID: 0000000312

Status: Annual Report Submission

Last submitted: Aug 2 2021 10:36 PM (EDT)

Entry 1 School Info and Cover Page

Completed Nov 1 2021

Instructions

Required of ALL Charter Schools

Each Annual Report begins with a completed School Information and Cover Page. The information is collected in a survey format within Annual Report portal. When entering information in the portal, some of the following items may not appear, depending on your authorizer and/or your responses to related items.

Entry 1 School Information and Cover Page

(New schools that were not open for instruction for the 2020-2021 school year are not required to complete or submit an annual report this year).

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your school's authorizer are visible on your task page. While completing this cover page task, please ensure that you select the correct authorizer (as of June 30, 2021) or you may not be assigned the correct tasks.

BASIC INFORMATION

a. SCHOOL NAME (Select name from the drop down menu) VOICE CHARTER SCHOOL OF NEW YORK 343000860932 a1. Popular School Name **VOICE** b. CHARTER AUTHORIZER (As of June 30th, 2021) Please select the correct authorizer as of June 30, 2021 or you may not be assigned the correct tasks. NEW YORK CITY CHANCELLOR OF EDUCATION c. DISTRICT / CSD OF LOCATION CSD #30 - QUEENS d. DATE OF INITIAL CHARTER 1/2008

2 / 43

e. DATE FIRST OPENED FOR INSTRUCTION

8/2008

f. APPROVED SCHOOL MISSION (Regents, NYCDOE, and Buffalo BOE authorized schools only)

MISSION STATEMENT

The mission of VOICE Charter School is to create a safe and healthy learning environment that will nurture, motivate, and challenge all of our children to achieve the highest level of academic excellence and to develop into mindful, responsible, contributing participants in their education, their community, and the diverse society in which we live.

g. KEY DESIGN ELEMENTS (Regents, NYCDOE, and Buffalo BOE authorized schools only)

KEY DESIGN ELEMENTS (<u>Briefly</u> describe each Key Design Elements (KDE) as presented in the schools approved charter. KDEs are those general aspects of the school that are innovative or unique to the school's mission and goals, are core to the school's overall design, and are critical to its success.

KDE 1	At VOICE staff and leadership believe that all students are capable of performing at high levels; and that adults are responsible for cultivating the right conditions and employing effective strategies to ensure that each student finds success. VOICE provides rigorous instruction and practice in all subjects, including the arts, to equip students with the habits and skills necessary to enter competitive high schools and eventually pursue high-level work in the area of their choice. Despite limited resources in our area, we believe in offering a pedagogy of choice rather than one of poverty.
KDE 2	VOICE implements a rigorous, Common Corealigned curriculum, utilizing Teachers College and EngageNY, to ensure that students are prepared to reach mastery in ELA and math. A spiraling curriculum in all subject areas allows students to build upon and develop skills and strategies at each level of instruction.
KDE 3	Unique to VOICE is arts-infused model in which students take 5-10 arts/music classes per week.

	Rather than treating the arts as enrichment, we see these disciplines as necessary in exploring a full spectrum of modes of thinking, individual practice, group dynamics, and the world's cultural heritage. As such the arts programs at VOICE are taught with the same level of rigor, assessment, and differentiation as the core subjects.
KDE 4	We are a Professional Learning Community. VOICE's organizational culture is one that privileges collaboration, team decision-making and peer leadership among staff. It is the responsibility of the Board and Principal to provide the necessary supports for this type of community to flourish: open communication, access to resources, professional development, opportunities for upward mobility, and a safe, joyful, student-oriented environment.
KDE 5	A defining feature of our school is not only to engage in constant dialogue about our school values, formally and informally, among school staff, students, and parents. Regular professional development sessions and staff meetings are dedicated to teaching and learning school culture. School values concepts are integrated across subject areas and referenced often as touchstones of our school's community.
KDE 6	(No response)
KDE 7	(No response)
KDE 8	(No response)
KDE 9	(No response)
KDE 10	(No response)

Need additional space for variables

No

II. SCHOOL WEB ADDRESS (UKL)	
https://www.voicecharterschool.org/	
i. TOTAL MAX APPROVED ENROLLMENT FOR THE program enrollment)	E 2020-2021 SCHOOL YEAR (exclude Pre-K
810	
j. TOTAL STUDENT ENROLLMENT ON JUNE 30, 20	021 (exclude Pre-K program enrollment)
692	
k. GRADES SERVED IN SCHOOL YEAR 2020-2021	(exclude Pre-K program students)
Check all that apply	
Grades Served	K, 1, 2, 3, 4, 5, 6, 7, 8
I1. DOES THE SCHOOL CONTRACT WITH A CHARTORGANIZATION?	TER OR EDUCATIONAL MANAGEMENT
FACILITIES INFORMATION	

m. FACILITIES

Will the school maintain or operate multiple sites in 2021-2022?

Yes, 2 sites	
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School Site 1 (Primary)

m1. SCHOOL SITES

Please provide information on Site 1 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 1	36-24 12th St. Long Island City 11106	718-361-1694	NYC CSD 30	3-8	7-8

m1a. Please provide the contact information for Site 1.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Franklin Headley	718-361-1694		
Operational Leader	Patrick Ford	718-361-1694		
Compliance Contact	Patrick Ford	718-361-1694		
Complaint Contact	Patrick Ford	718-361-1694		
DASA Coordinator	Peter Cataldo	718-361-1694		
Phone Contact for After Hours Emergencies	Franklin Headley			

m1b. Is site 1 in public (co-located) space or in private space?

Private Space			

IF LOCATED IN PRIVATE SPACE IN NYC OR IN DISTRICTS OUTSIDE NYC

m1d. Upload a current Certificate of Occupancy (COO) and the annual Fire Inspection Report for school site 1 if located in private space in NYC or located outside of NYC.

Certificate of Occupancy and Fire Inspection. Provide a copy of a current and non-expired certificate of occupancy (if outside NYC or in private space in NYC). For schools that are not in district space (NYC co-locations), provide a copy of a current and non-expired certificate of occupancy, and a copy of the current annual fire inspection results, which should be dated on or after July 1, 2021.

Site 1 Certificate of Occupancy (COO)

VOICE Certificate of Occupancy 2020 (1).pdf

Filename: VOICE Certificate of Occupancy 2020 (1).pdf Size: 181.6 kB

Site 1 Fire Inspection Report

School Site 2

m2. SCHOOL SITES

Please provide information on Site 2 for the upcoming school year.

	Physical Address	Phone Number	District/CSD	Grades to be Served at Site for coming year (K-5, 6-9, etc.)	Receives Rental Assistance for Which Grades (If yes, enter the appropriate grades. If no, enter No).
Site 2	37-15 13th Street	718-361-1694	NYC CSD 30	K-2	No

m2a. Please provide the contact information for Site 2.

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Franklin Headley	718-361-1694		
Operational Leader	Patrick Ford	718-361-1694		
Compliance Contact	Patrick Ford	718-361-1694		
Complaint Contact	Patrick Ford	718-361-1694		
DASA Coordinator	Peter Cataldo	718-361-1694		
Phone Contact for After Hours Emergencies	Franklin Headley			

m2b. Is site 2 in public (co-located) space or in private space?

Co-located Space

m2c. Please list the terms of your current co-location.

	Date school will leave current co-	Is school working with NYCDOE to	If so, list year expansion	Is school working with NYCDOE to	If so, list the proposed space and	School at Full Capacity at Site
	location	expand into current space?	will occur.	move to separate space?	year planned for move	
Site 2	N/A	No		No		Yes

CHARTER REVISIONS DURING THE 2020-2021 SCHOOL YEAR

include approved or pending mater	rial and non-material charter revisions).	
No		
o. Has your school's Board of Truste	ee's approved a budget for the 2020-2021 FY?	
Yes		
ATTESTATIONS		
p. Individual Primarily Responsible	for Submitting the Annual Report.	
Name	Jen Pasek	
Position	Consultant	
Phone/Extension		
Email		
below attest that our school has r	ector/School Leader/Head of School and Board Pre reviewed, understands and will comply with the em nents as outlined in Entry 10 and found in the <u>NYSE</u> <u>mo</u> . Click YES to agree.	nployee
Responses Selected:		
Yes		

n1. Were there any revisions to the school's charter during the 2020-2021 school year? (Please

q. Our signatures (Executive Director/School Leader/Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Click YES to agree and then use the mouse on your PC or the stylus on your mobile device to sign your name).

Responses Selected:

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees



Date

Nov 1 2021



Thank you.

Entry 3 Progress Toward Goals

Instructions

Regents, NYCDOE, and Buffalo BOE-authorized charter schools

For the 2020-2021 school year, any academic or organization goals that cannot be evaluated due to school closure resulting in a lack of data and changes in testing, surveying, and other usual practices should be reported as "N/A". **Deadline is November 1, 2021.**

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only. Entry 3 Progress Toward Goals

PROGRESS TOWARD CHARTER GOALS

Board of Regents-authorized and NYCDOE-authorized charter schools only.

Complete the tables provided. List each goal and measure as contained in the school's currently approved charter, and indicate whether the school has met or not met the goal. Please provide information for all goals no later than November 2, 2021.

1. ACADEMIC STUDENT PERFORMANCE GOALS

For the 2020-2021 school year, any academic goals that cannot be evaluated due to school closure resulting in a lack of data and changes in testing, surveying, and other usual practices should be reported as "N/A".

2020-2021 Progress Toward Attainment of Academic Goals

	Performance Goal	Evaluate Progress Toward Attainment of Goal	Met or Unable to Assess	describe efforts the school will take to meet goal. If unable to assess goal, type N/A for Not Applicable
Academic Goal 1	For each year of the school's renewal charter term, the percentage of the school's students who score at or above Level 3 on the New York State ELA examination must exceed such percentage for the Community School District (CSD) in which the school is located.	NYS ELA Exam	Unable to Assess	
Academic Goal 2	For each year of the school's renewal charter term, the percentage of the school's students who score at or above Level 3 on the New York State ELA examination must exceed such percentage for New York City.	NYS ELA Exam	Unable to Assess	
	For each year of the school's renewal charter term, the percentage of the school's students			

Academic Goal 3	who score at or above Level 3 on the New York State Mathematics examination must exceed such percentage for the Community School District (CSD).	NYS Math Exam	Unable to Assess	
Academic Goal 4	For each year of the school's renewal charter term, the percentage of the school's students who score at or above Level 3 on the New York State Mathematics examination must exceed such percentage for New York City.	NYS Math Exam	Unable to Assess	
Academic Goal 5	Based on the proficiency rates on the New York State ELA examination, the school will demonstrate positive academic growth in each year of the charter term.	NYS ELA Exam	Unable to Assess	
Academic Goal 6	Based on the proficiency rates on the New York State Mathematics examination, the school will demonstrate positive academic growth in each	NYS Math Exam	Unable to Assess	

	year of the charter term.			
Academic Goal 7	Where the school has an eligible subgroup population (deemed as six or more students) of English language learners, the school will demonstrate positive academic growth on New York State ELA examination proficiency rates for that applicable population in each year of the charter term.	NYS ELA Exam	Unable to Assess	
Academic Goal 8	Where the school has an eligible subgroup population (deemed as six or more students) of students with disabilities, the school will demonstrate positive academic growth on New York State ELA examination proficiency rates for that applicable population in each year of the charter term.	NYS ELA Exam	Unable to Assess	
	Where the school has an eligible			

Academic Goal 9	subgroup population (deemed as six or more students) of students eligible for the free or reduced price lunch program, the school will demonstrate positive academic growth on New York State ELA examination proficiency rates for that applicable population in each year of the charter term.	NYS ELA Exam	Unable to Assess	
Academic Goal 10	Where the school has an eligible subgroup population (deemed as six or more students) of English language learners, the school will demonstrate positive academic growth on New York State Math examination proficiency rates for that applicable population in each year of the charter term.	NYS Math Exam	Unable to Assess	

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YO	C

2020-2021 Progress Toward Attainment of Academic Goals

	Academic Student Performance Goal	Measure Used to Evaluate Progress Toward Attainment of Goal	Goal - Met, Not Met or Unable to Assess	2019-2020 progress toward attainment of goal Met/Not Met/Unable to Assess During Due to Closure
Academic Goal 11	Where the school has an eligible subgroup population (deemed as six or more students) of students eligible for the free or reduced price lunch program, the school will demonstrate positive academic growth on New York State Math examination proficiency rates for that applicable population in each year of the charter term.	NYS Math Exam	Unable to Assess	
Academic Goal 12				
Academic Goal 13				
Academic Goal 14				

Academic Goal 15		
Academic Goal 16		
Academic Goal 17		
Academic Goal 18		
Academic Goal 19		
Academic Goal 20		

3. Do have more academic goals to add?

No

4. ORGANIZATION GOALS

For the 2020-2021 school year, any organization goals that cannot be evaluated due to school closure resulting in a lack of data and changes in testing, surveying, and other usual practices should be reported as "N/A".

2020-2021 Progress Toward Attainment of Organization Goals

Organizational Goal	Measure Used to Evaluate Progress	Goal - Met, Not Met, or Unable to Assess	If not met, describe efforts the school will take to meet goal. If unable to assess goal, type N/A for
Each year, the school self-reported average daily student attendance rate shall meet or			Not Applicable

Org Goal 1	exceed the average daily attendance for the Community School District (CSD) of location for elementary and middle schools and the citywide average for high schools.	ATS/Gradelink systems		
Org Goal 2	Each year, the percentage of students enrolled in ATS on 10/31 of a given school year that are enrolled in ATS on 10/31 the following school year will exceed the rate of the Community School District (CSD) of location for elementary and middle schools and the citywide average for high schools.	Based on BEDS Day Enrollment records, 93% of eligible students returned in 2020- 21.	Unable to Assess	
Org Goal 3	Each year, the school will meet or exceed any applicable student enrollment targets, as prescribed by the Board of Regents, for English language learners.	VOICE SIRS Data and NYSED Enrollment Data 16% ELL students vs 20% in District 30	Not Met	
	Each year, the school will meet or exceed any	VOICE SIRS Data and NYSED Enrollment Data (not including		

Org Goal 4	applicable student enrollment targets, as prescribed by the Board of Regents, for students with disabilities.	former ELLs and SWDs) Students with Disabilities comprise 19% of our enrollment, compared to 17% in the local district.	Met	
Org Goal 5	Each year, the school will meet or exceed any applicable student enrollment targets, as prescribed by the Board of Regents, for economically disadvantaged students.	VOICE SIRS Data and NYSED Preliminary Enrollment Data The ED enrollment at VOICE is 83% vs 71% in local district #30.		
Org Goal 6	Each year, the school will meet or exceed any applicable student retention targets, as prescribed by the Board of Regents, for English language learners.	BEDS Day Enrollment Records 90% of all eligible ELL and Former ELL students returned to VOICE in 2020-21.	Met	
Org Goal 7	Each year, the school will meet or exceed any applicable student retention targets, as prescribed by the Board of Regents, for students with disabilities.	BEDS Day Enrollment Records 91% of all eligible Students with Disabilities returned to VOICE in 2020-21.	Met	
	Each year, the school will meet or	BEDS Day		

Org Goal 8	exceed any applicable student retention targets, as prescribed by the Board of Regents, for students eligible for free and reduced price lunch.	Enrollment Records 93% of all eligible Students who are Economically Disadvantaged returned to VOICE in 2020-21.	Met	
Org Goal 9	In each year of the charter term, parents will express satisfaction with the school's program, based on the NYC DOE School Survey. The school will have a percentage of parents that meets or exceeds citywide averages in Top 2 box responses (i.e., agree/strongly agree, likely/very likely). The school will only have met this goal if at least 50% of parents participate in the survey or if the school meets the reporting threshold for NYC DOE School Survey, whichever is higher.	NYCDOE School Survey Pending	Unable to Assess	
	In each year of the charter term, staff will express			

Org Goal 10	satisfaction with the school's program, based on the NYC DOE School Survey. The school will have a percentage of parents that meets or exceeds citywide averages in Top 2 box responses (i.e., agree/strongly agree, likely/very likely). The school will only have met this goal if at least 50% of staff participate in the survey or if the school meets the reporting threshold for NYC DOE School Survey, whichever is higher.	NYCDOE School Survey Pending	Unable to Assess	
Org Goal 11	In each year of the charter term, students will express satisfaction with the school's program, based on the NYC DOE School Survey. The school will have a percentage of parents that meets or exceeds citywide averages in Top 2 box responses (i.e., agree/strongly agree, likely/very	NYCDOE School Survey Pending	Unable to Assess	

	likely). The school will only have met this goal if at least 50% of students participate in the survey or if the school meets the reporting threshold for NYC DOE School Survey, whichever is higher. (Relevant for schools serving grades 6-12 only)			
Org Goal 12	Each year, the school with meet or exceed 85% of their authorized enrollment on 10/31 as recorded in ATS.	BEDS Day Enrollment Records of 727 students of our approved 810 target = 90%.	Met	
Org Goal 13				
Org Goal 14				
Org Goal 15				
Org Goal 16				
Org Goal 17				
Org Goal 18				
Org Goal 19				
Org Goal 20				

5. Do have more organizational goals to add?

No

6. FINANCIAL GOALS

2020-2021 Progress Toward Attainment of Financial Goals

	Financial Goals	Measure Used to Evaluate Progress	Goal - Met, Not Met, or Partially Met	If not met, describe efforts the school will take to meet goal.
Financial Goal 1	Each year, the school will maintain a stable cash flow as evidenced by having 60 days of unrestricted cash on hand reported in their yearly independent fiscal audit.	Financial reports	Met	
Financial Goal 2	Each year, the school will operate on a balanced budget. A budget will be considered "balanced" if revenues equal or exceed expenditures.	Financial reports	Met	
Financial Goal 3				
Financial Goal 4				
Financial Goal 5				

7. Do have more financial goals to add?

No

Thank you.

Entry 4 - Audited Financial Statements

Completed Nov 1 2021

Required of ALL Charter Schools

ALL SUNY-authorized charter schools must upload the financial statements in .pdf format into the SUNY Epicenter system no later than **November 1, 2021.** SUNY CSI will forward to NYSED CSO.

ALL Regents, NYCDOE, and Buffalo BOE authorized charter schools must upload final, audited financial statements to the <u>Annual Report Portal</u> no later than **November 1, 2021**. Upload the independent auditor's report, any advisory and/or management letter, and the internal controls report as one submission, combined into a .PDF file, ensuring that security features such as password protection are turned off.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

VOICE Charter School - Financial Statements - June 30 2021 (1)

Filename: VOICE Charter School Financial St HEAQxEf.pdf Size: 1.8 MB

Entry 4b - Audited Financial Report Template (BOR/NYC/BOE)

Completed Oct 31 2021

Instructions - Regents-Authorized Charter Schools ONLY

Regents-authorized schools must download and complete the Excel spreadsheet entitled "Audited Financial Report Template" from the online portal or the website at <u>2020-2021 Charter School Annual Report webpage</u>. Upload the completed file in Excel format. **Due November 1, 2021.**

Education Corporations with more than one school should complete the Excel spreadsheet for the Education Corporation as a whole, not for the individual schools. Please submit the same Excel spreadsheet for each of the schools.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

Audited Annual Financial Report Template FY21 FINAL

Filename: Audited Annual Financial Report Te oNzc7fL.xlsx Size: 84.6 kB

Entry 4c - Additional Financial Documents

Completed Nov 1 2021

<u>Instructions - Regents, NYCDOE and Buffalo BOE authorized schools</u> must upload financial documents in this section by November 1, 2021. The items listed below should be uploaded, with an explanation if not applicable or available. For example, a "federal Single Audit was not required because the school did not expend federal funds of more than the \$750,000 Threshold."

1. Advisory and/or Management letter

- 2. Federal Single Audit
- 3. CSP Agreed-Upon Procedure Report
- 4. Evidence of Required Escrow Account for each school[1]
- 5. Corrective Action Plan for Audit Findings and Management Letter Recommendations

11 Note: For BOR schools chartered or renewed after the 2017-2018 school year, the escrow account per school is \$100,000.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

VOICE ESCROW account 3059 (9-2021) Redacted

Filename: VOICE ESCROW account 3059 9 2021 Redacted.pdf Size: 142.2 kB

Entry 4d - Financial Services Contact Information

Completed Nov 1 2021

<u>Instructions:</u> Please enter the contact information for school staff, firms or other entities providing financial services to the education corporation by November 1, 2021.

Form for "Financial Services Contact Information"

1. School Based Fiscal Contact Information

School Based Fiscal	School Based Fiscal	School Based Fiscal
Contact Name	Contact Email	Contact Phone
Thomas Ficeto		

2. Audit Firm Contact Information

School Audit	School Audit	School Audit	Years Working With
Contact Name	Contact Email	Contact Phone	This Audit Firm
Marc Taub			

3. If applicable, please provide contact information for the school's outsourced financial services firm.

Firm Name	Contact Person	Mailing Address	Email	Phone	Years With

Entry 5 - Fiscal Year 2021-2022 Budget

Completed Nov 1 2021

<u>Instructions - Regents, NYCDOE, and Buffalo BOE authorized charter schools</u> should upload a copy of the school's FY21 Budget using the 2021-2022 <u>Projected Annual Budget template</u> in the portal or from the Annual Report website **by November 1, 2021**.

The assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative.

<u>Instructions - SUNY authorized charter schools</u> should download the <u>2021-2022 Budget and</u> <u>Quarterly Report Template</u> on the SUNY website or Epicenter and upload the completed template into the portal **by November 1, 2021**.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

VOICE Final2021-2022ARBudgetTemplate - NYSED 7

Filename: VOICE Final2021 2022ARBudgetTempla OfulKhF.xlsx Size: 42.4 kB

Entry 6 - Board of Trustees Disclosure of Financial Interest Form

Completed Nov 1 2021

Required of ALL Charter Schools by August 2

Each member of the charter school's Board of Trustees who served on a charter school education corporation governing one or more charter schools for any period during the 2020-2021 school year must complete a signed:

- Regents, NYCDOE, and Buffalo BOE Authorized Schools: Disclosure of Financial Interest Form
- SUNY- Authorized Charter Schools: <u>SUNY Trustee Financial Disclosure Form</u>

All completed forms must be collected and uploaded in .PDF format for each individual member. If a trustee is not able or available to complete the form by the deadline, the education corporation is responsible for doing so on behalf of the trustee. (Forms completed from past years will not be accepted).

Trustees serving on an education corporation that governs more than one school are not required to complete a separate disclosure for each school governed by the **education** corporation. In the Disclosure of Financial Interest Form, trustees must disclose information relevant to any of the schools served by the

governing education corporation. Note: Docusign is accepted.

voice bot upload v1

Filename: voice bot upload v1.pdf Size: 1.5 MB

Entry 7 BOT Membership Table

Completed Nov 1 2021

Instructions

Required of All charter schools

ALL charter schools or education corporations governing multiple schools must complete the Board of Trustees Membership Table within the online portal. Please be sure to include and identify parents who are members of the Board of Trustees and indicate whether parents are voting or non-voting members.

Entry 7 BOT Table

- 1. SUNY-AUTHORIZED charter schools are required to provide information for VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools are required to provide information for all --VOTING and NON-VOTING-- trustees.

1. 2020-2021 Board Member Information (Enter info for each BOT member)

	Trustee	Trustee	Position	Commit	Voting	Number	Start	End	Board
	Name	Email	on the	tee	Member	of Terms	Date of	Date of	Meeting
		Address	Board	Affiliatio	Per By-	Served	Current	Current	S
				ns	Laws		Term	Term	Attende
					(Y/N)		(MM/DD	(MM/DD	d
							/YYYY)	/YYYY)	During
									2020-
									2021
1	Casey Lamb		Vice Chair	Educati on Advisory Commit tee	Yes	2	7/1/201 9	6/30/20 22	8

2	Robert de Luna		Secretar y	Admissi ons & Planning Commit tee	Yes	3	7/1/201 9	6/30/20 22	12
3	Michael Karp		Trustee/ Member	Ed & Account ability	Yes	3	7/1/201 8	6/30/20 21	11
4	Richard Grassey		Treasure r	Finance	Yes	3	7/1/201 8	6/30/20 21	10
5	Christop her Doyle		Trustee/ Member	Educati on Advisory Commit tee	Yes	5	7/1/202 0	6/30/20 23	12
6	Marc Cohen		Chair	Admissi ons & Planning Commit tee, Finance Commit tee, Audit Commit tee	Yes	5	07/01/2 018	06/30/2 021	12
7	Loraine Enlow		Trustee/ Member	-	Yes	2	07/01/2 020	06/30/2 023	7
8	John Yarmick		Trustee/ Member	Finance	Yes	2	07/01/2 020	11/18/2 020	5 or less
9	Michael Guarini	.com	Trustee/ Member		Yes	1	7/1/201 8	6/30/20 21	12

Yes

1b. Current Board Member Information

	Trustee Name	Trustee Email Address	Position on the Board	Commit tee Affiliatio ns	Voting Member Per By- Laws (Y/N)	Number of Terms Served	Start Date of Current Term (MM/DD /YYYY)	End Date of Current Term (MM/DD /YYYY)	Board Meeting s Attende d During 2020- 2021
10	Karen Valbrun		Trustee/ Member		Yes	1	7/1/201 9	6/30/20 22	12
11	Sari Biddelm an		Trustee/ Member		Yes	1	7/1/201 9	6/30/20 22	12
12	Sushel Kurien		Trustee/ Member		Yes	1	7/1/201 9	6/30/20 22	11
13									
14									
15									

1c. Are there more than 15 members of the Board of Trustees?

No

2. INFORMATION ABOUT MEMBERS OF THE BOARD OF TRUSTEES

- 1. SUNY-AUTHORIZED charter schools provide response relative to VOTING Trustees only.
- 2. REGENTS, NYCDOE, and BUFFALO BOE-AUTHORIZED charter schools provide a response relative to all trustees.

a. Total Number of BOT Members on June 30, 2021	11
b.Total Number of Members Added During 2020- 2021	0
c. Total Number of Members who Departed during 2020-2021	1
d.Total Number of members, as set in Bylaws, Resolution or Minutes	5

3. Number of Board meetings held during 2020-2021

12

4. Number of Board meetings scheduled for 2021-2022

12

Thank you.

Entry 8 Board Meeting Minutes

Completed Nov 1 2021

Instructions - Required of Regents, NYCDOE, and Buffalo BOE Authorized Schools ONLY

Schools must upload a complete set of monthly board meeting minutes (July 2020-June 2021), which should match the number of meetings held during the 2020-2021 school year, as indicated in the above table. The minutes provided must be the final version approved by the school's Board of Trustees and may be uploaded individually or as one single combined file. Board meeting minutes must be submitted by August 2, 2021.

2020-21+BOT+minutes+to+date

Filename: 2020 21BOTminutestodate.pdf Size: 1.5 MB

Entry 9 Enrollment & Retention

Completed Nov 1 2021

Instructions for submitting Enrollment and Retention Efforts

ALL charter schools must complete this section. Describe the good faith efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain the enrollment of Students with Disabilities (SWDs), English Language Learners (ELLs), and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

Entry 9 Enrollment and Retention of Special Populations

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2020-2021 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2021-2022.

Recruitment/Attraction Efforts Toward Meeting Targets

Describe Recruitment Efforts in 2020-2021	Describe Recruitment Plans in 2021-2022
We recruit throughout the neighborhoods surrounding the school and in the local district, including the Jacob Riis Settlement House. The school also a preference for applicants currently in the Supplemental	

Economically Disadvantaged	Nutrition Assistance Program (SNAP) whereby upon verification, the student is pulled up from lower in the list to fill one of the designated SNAP seats. The number of SNAP seats is set by the board and is calculated to a number to ensure incoming students do not skew the school's FRPL percentage below the target. The school discusses meal programs at the open house, on its application, and during tours. Support is offered to assist families in completing all necessary paperwork to ensure eligible students participate in the lunch program and are enrolled in FRPL programs if determined to be eligible. VOICE conducts outreach through Urban Upbound, Hour Children, and the Boys and Girls Club of Astoria, so our application can reach families receiving their services.	In 2020-21, our percentage of ED students exceeded the district by 12 percentage points. We are continuing all of our previous efforts to continue attracting and enrolling this population.
English Language Learners	The school advertises in Spanish, the language that predominates in our area. We also conduct outreach at local preschools and private daycare providers with multilingual staff. Advertising and school materials are translated as needed and translation services are provided with sufficient notice. The school contacts trusted service providers of immigrant communities, such as CHHAYA, to inform them and their clients of VOICE. VOICE provides applications to existing ELL parents and encourages them to reach out	Going forward, we will continue the recruitment efforts listed to the left.

	and contact families that they know and inform them about VOICE.	
Students with Disabilities	VOICE's direct mail advertising and website highlight supports for special needs students. The school advertises to special needs communities. VOICE conducts outreach to specialized feeder schools and programs. VOICE works with the intervention team to monitor incoming students to ensure those with previously undiagnosed disabilities are properly diagnosed and provided with services.	In 2020-21, the percentage of SWD at VOICE was within one percentage point of our district. We will continue to advertise our special needs program.

Retention Efforts Toward Meeting Targets

	Describe Retention Efforts in 2020-2021	Describe Retention Plans in 2021-2022
Economically Disadvantaged	Student retention efforts are focused on maintaining a culture of excellent academic programs, a positive school culture, and frequent home-school communications.	To continue retaining ED students, we will implement the strategies listed to the left. In addition, we are focused on ensuring a positive experience for students as they re-enter school after the COVID-19-impacted school years of 2019-20 and 2020-21.
	VOICE loses more ELL classified students to former-ELL classification than it does to withdrawals. Efforts to retain ELL students are largely similar to the general population discussed above. In addition, VOICE works to ensure that families of former ELL students whose parents have not yet attained proficiency in	As our program to support ELLs is well-developed, we will

English Language Learners	English feel supported in their native language (through interpretation services) and kept involved in the school community (through events and curriculum that recognize their community's contributions). VOICE continually works to improve non-English, non-Spanish speaking parental involvement and linguistic support.	continue to implement it with fidelity. We expect that this will continue supporting retention for ELLs at VOICE.
Students with Disabilities	VOICE uses the approaches of Integrated Co-Teaching (ICT), Special Education Teacher Support Services (SETSS), and counseling to provide an inclusive education to all students. To improve the retention rate of SWD, the intervention team coordinates with classroom teachers, parents, and the CSE to ensure that the mandates of each student's IEP are met.	Similar to our ELLs program, our supports for SWD are robust. We will continue to ensure that SWDs are holistically supported as a strategy to support retention of this group.

Entry 10 - Teacher and Administrator Attrition

Completed Nov 1 2021

Form for "Entry 10 - Teacher and Administrator Attrition" Revised to Employee Fingerprint Requirements Attestation

A. TEACH System - Employee Clearance

Charter schools must ensure that all prospective employees[1] receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, or related/contracted service providers. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

In the Annual Report, charter schools are asked to confirm that all employees have been cleared through the NYSED TEACH system; and, if denied clearance, confirm that the individual or employee has been removed from the TEACH system, and is <u>not</u> employed by the school.

[1] Employees that must be cleared include, but are not limited to, teachers, administrative staff, janitors, security personnel and cafeteria workers, and other staff who are present when children are in the school building. This includes paraprofessionals and other school personnel that are provided or assigned by the district of location, as well as related/contracted service providers. See NYSED memorandum dated October 1, 2019 at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf or visit the NYSED website at: http://www.highered.nysed.gov/tsei/ospra/fingerprintingcharts.html for more information regarding who must be fingerprinted. Also see, 8 NYCRR §87.2.

B. Emergency Conditional Clearances

Charter schools are **strongly discouraged** from using the emergency conditional clearance provisions for prospective employees. This is because the school must simultaneously request clearance through NYSED TEACH, and the school's emergency conditional clearance of the employee terminates <u>automatically</u> once the school receives notification from NYSED regarding the clearance request. Status notification is provided for all prospective employees through the NYSED TEACH portal within 48 hours after the clearance request is submitted. Therefore, at most, a school's emergency conditional clearance will be valid for only 48 hours after approval by the board.

Schools are not permitted to renew or in any way re-establish a prospective employee's emergency conditional clearance after status notification is sent by NYSED through the TEACH portal.

Schools are asked to attest that they have reviewed and understand these requirements. More information can be found in the memo at

http://www.p12.nysed.gov/psc/aboutcharterschools/lawsandregs/EmployeeFingerprintOct19.pdf.

Attestation

Responses Selected:

I hereby attest that the school has reviewed, understands, and will comply with these requirements.

Entry 11 Percent of Uncertified Teachers

Completed Nov 1 2021

Instructions

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education.

Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

Entry 11 Uncertified Teachers

School Name:

Instructions for Reporting Percent of Uncertified Teachers

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools

The table below reflects the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Uncertified teachers are those not certified pursuant to the State Certification Requirements established by the NYSED Commissioner of Education. Enter the relevant full-time equivalent (FTE) count of teachers in each column. For example, a school with 20 full-time teachers and 5 half-time teachers would have an FTE count of 22.5.

If more than one line applies to a teacher, please include in only one FTE uncertified category. Please do not include paraprofessionals, such as teacher aides.

CATEGORY A. 30% OR 5 UNCERTIFIED TEACHERS WHICHEVER IS LESS

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	5
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category A: 5 or 30% whichever is less	5.0

CATEGORY B. PLUS FIVE UNCERTIFIED TEACHERS IN MATHEMATICS, SCIENCE, COMPUTER SCIENCE, TECHNOLOGY OR CAREER AND TECHNICAL EDUCATION.

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	2
Total Category B: not to exceed 5	2.0

CATEGORY C: PLUS 5 ADDITIONAL UNCERTIFIED TEACHERS

	FTE Count
i. FTE count of uncertified teacher with at least three years of elementary, middle or secondary classroom teaching experience (as of June 30, 2021)	
ii. FTE count of uncertified teachers who are tenured or tenure track college faculty (as of June 30, 2021)	
iii. FTE count of uncertified teachers with two years of Teach for America experience (as of June 30, 2021)	
iv. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (as June 30, 2021)	
Total Category C: not to exceed 5	0

CATEGORY D: TOTAL FTE COUNT OF **UNCATEGORIZED**, **UNCERTIFIED** TEACHERS

(Include teachers who do not fit in one of these categories or if did fit would exceed the numerical limits for that category)

	FTE Count
Total Category D	2

CATEGORY E: TOTAL FTE COUNT OF <u>CERTIFIED</u> TEACHERS

	FTE Count
Total Category E	67

CATEGORY F: TOTAL FTE COUNT OF ALL TEACHERS

Please do not include paraprofessionals, such as teacher aides.

	FTE Count
Total Category F	76



Thank you.

Entry 12 Organization Chart

Completed Nov 1 2021

Instructions

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

Upload the 2020-2021 **Organization Chart.** The organization chart should include position titles and reporting relationships. Employee names should not appear on the chart

SY21_22 Org Chart

Filename: SY21 22 Org Chart.pdf Size: 67.9 kB

Entry 13 School Calendar

Completed Nov 1 2021

Instructions for submitting School Calendar

Required of ALL Charter Schools

Given these uncertain and changing times, charter schools may or may not have a school calendar ready to upload by the submission deadline this year of August 2, 2021. If the charter school has a tentative calendar based on available information and guidance at the time, please submit with the August 2nd submission. Charter schools will be able to upload an updated school calendar into the portal at any time but no later than **September 15, 2021**.

School calendars must meet the <u>minimum instructional requirements</u> as required of other public schools "... unless the school's charter requires more instructional time than is required under the regulations."

Board of Regents-authorized charter schools are required to submit school calendars that clearly indicate the start and end date of the instructional year AND the number of instructional hours and/or instructional days for each month.

PLEASE NOTE: This is a required task, and it is marked optional for administrative purposes only.

VOICE 2021-22 Calendar 3

Filename: VOICE 2021 22 Calendar 3.1.pdf Size: 240.4 kB

Entry 14 Links to Critical Documents on School Website

Completed Nov 1 2021

Instructions

Required of Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

- 1. Most recently filed Annual Report (i.e., 2019-2020 Annual Report);
- 2. Most recent board meeting notice, documents to be discussed at the meeting (if any), and webcast of Board meetings (if held virtually per Governor's Executive Order);
- 3. Link to New York State School Report Card;
- 4. Lottery Notice announcing date of lottery;
- 5. Authorizer-approved DASA Policy;
- 6. District-wide safety plan and Authorizer-approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo);
- 7. Authorizer-approved FOIL Policy; and
- 8. Subject matter list of FOIL records.
- 9. Link to School Reopening Plan

Form for Entry 14 Links to Critical Documents on School Website

School Name: VOICE Charter School

Required of ALL Charter Schools noting that SUNY-authorized charter schools are not required to submit item 5: Authorizer-approved DASA policy

By law, each charter school is required to maintain certain notices and policies listed on its website. Please insert the link from the school's website for each of the items:

	Link to Documents
1. Most Recent Annual Report (i.e., 2019-20)	https://www.voicecharterschool.org/compliance
2. Most recent board meeting notice, documents to be discussed at the meeting (if any)	https://www.voicecharterschool.org/compliance
2a. Webcast of Board Meetings (per Governor's Executive Order)	https://www.voicecharterschool.org/compliance
3. Link to NYS School Report Card	https://www.voicecharterschool.org/compliance
4. Lottery Notice announcing date of lottery	https://www.voicecharterschool.org/apply-2
5. Authorizer-approved DASA Policy (For Regents, NYCDOE, and Buffalo BOE Authorized Charter Schools ONLY);	https://www.voicecharterschool.org/family- handbook
6. District-wide Safety Plan	https://www.voicecharterschool.org/compliance
6a. Authorizer-Approved Discipline Policy (as per August 29, 2019 Emergency Response Plan Memo)	https://www.voicecharterschool.org/family-handbook
7. Authorizer-Approved FOIL Policy	https://www.voicecharterschool.org/compliance
8. Subject matter list of FOIL records	https://www.voicecharterschool.org/compliance



Thank you.

FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020



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Tel: 212-576-1400 Fax: 212-576-1414 www.bdo.com

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees VOICE Charter School New York. New York

Report on the Financial Statements

We have audited the accompanying financial statements of VOICE Charter School (the "School"), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of VOICE Charter School as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.



Other Matter

The financial statements of VOICE Charter School as of and for the year ended June 30, 2020 were audited by MBAF CPAs, LLC ("MBAF"), whose partners and professional staff joined BDO USA, LLP as of January 16, 2021, and has subsequently ceased operations. MBAF expressed an unmodified opinion on those statements in their report dated October 16, 2020.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 19, 2021 on our consideration of VOICE Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering VOICE Charter School's internal control over financial reporting and compliance.

New York, NY October 19, 2021

BDO USA, LLP

STATEMENTS OF FINANCIAL POSITION JUNE 30, 2021 AND 2020

ASSETS	2	2021		2020
Cash and cash equivalents	\$ 4	1,021,802	\$	4,995,694
Cash - restricted	•	70,000	•	70,000
Grants and other receivables		403,443		396,555
Investments	1	1,428,287		1,617,343
Prepaid expenses and other assets		601,671		247,914
Property and equipment, net	2	2,099,165		2,361,956
Construction in progress		356,483		276,629
TOTAL ASSETS	\$ 8	3,980,851	\$	9,966,091
LIABILITIES AND NET ASSETS				
LIABILITIES				
Accounts payable and accrued expenses	\$	127,315	\$	219,251
Accrued salaries and other payroll related expenses	2	2,507,593		1,960,764
Loan payable - Paycheck Protection Program		-		1,883,624
Deferred rent		I,185,035		1,202,670
TOTAL LIABILITIES		3,819,943		5,266,309
NET ASSETS				
Net assets - without donor restrictions		5,160,908		4,699,782
TOTAL LIABILITIES AND NET ASSETS	\$ 8	3,980,851	\$	9,966,091

VOICE CHARTER SCHOOL STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

	2021	2020
OPERATING REVENUE WITHOUT DONOR RESTRICTIONS		
State and local per pupil operating revenue	\$ 13,105,958	\$ 12,300,630
Government grants and contracts	1,262,991	1,203,594
	14,368,949_	13,504,224
EXPENSES		
Program services:		
General education	12,123,806	9,952,740
Special education	1,930,488	1,921,283
Management and general	1,774,981	1,691,859
	15,829,275	13,565,882
DEFICIT FROM SCHOOL OPERATIONS	(1,460,326)	(61,658)
SUPPORT AND OTHER INCOME		
Forgiveness of debt - Paycheck Protection Program loan	1,883,624	-
Contributions, grants, and other income	31,168	74,934
Investment return, net	3,583	42,296
Interest income	3,077	2,719
	1,921,452	119,949
CHANGE IN NET ASSETS WITHOUT DONOR RESTRICTIONS	461,126	58,291
NET ASSETS - BEGINNING OF YEAR	4,699,782	4,641,491
NET ASSETS - END OF YEAR	\$ 5,160,908	\$ 4,699,782

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2021

					Supporting					
				Program Services			T - 4 - 1	Services		
			General		Special		Total	Management		2024
			Education		Education		Program	and General	_	2021
	No. of									
Personnel services costs:	Positions									
Instructional personnel	97	\$	6,511,890	\$	1,469,143	\$	7,981,033	\$ -	\$	7,981,033
Administrative personnel	29	·	-	•	-		-	1,029,575		1,029,575
Total salaries and staff	126		6,511,890		1,469,143		7,981,033	1,029,575		9,010,608
Payroll taxes and employee benefits			1,933,857		103,040		2,036,897	285,862		2,322,759
Retirement benefits			509,814		113,581		623,395	131,974		755,369
Professional development			462,916		-		462,916	1,499		464,415
Legal fees			18,240		-		18,240	13,610		31,850
Audit and accounting fees			21,472		-		21,472	31,244		52,716
Professional fees - other			549,819		102,100		651,919	29,076		680,995
Student and staff recruitment			105,104		-		105,104	1,500		106,604
Curriculum and classroom expenses			494,086		41,575		535,661	-		535,661
Student field trips and incentive programs			3,949		429		4,378	-		4,378
Postage, printing, and copying			1,958		-		1,958	1,377		3,335
Insurance			65,125		-		65,125	8,881		74,006
Information technology			262,501		-		262,501	68,737		331,238
Leased equipment			14,868		-		14,868	2,028		16,896
Repairs and maintenance			90,820		12,619		103,439	12,685		116,124
Occupancy and facility costs			564,892		65,959		630,851	85,769		716,620
Utilities			37,610		-		37,610	5,129		42,739
Depreciation and amortization			232,734		22,042		254,776	34,742		289,518
Other expense			239,277		-		239,277	28,044		267,321
Office expense			2,874				2,874	3,249		6,123
		\$	12,123,806	\$	1,930,488	\$	14,054,294	\$ 1,774,981	\$	15,829,275

STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2020

			Program Services						upporting Services		
			General		Special	Total		Management			
		ı	Education		Education		Program		and General		2020
			_		_		_				_
	No. of										
Personnel services costs:	Positions										
Instructional personnel	81	\$	5,262,084	\$	1,413,035	\$	6,675,119	\$	-	\$	6,675,119
Administrative personnel	31		-		1,148		1,148		925,867		927,015
Total salaries and staff	112		5,262,084		1,414,183		6,676,267		925,867		7,602,134
Payroll taxes and employee benefits			1,417,932		106,911		1,524,843		225,725		1,750,568
Retirement benefits			414,178		104,831		519,009		125,026		644,035
Professional development			364,914		1,500		366,414		7,560		373,974
Legal fees			10,000		-		10,000		28,100		38,100
Audit and accounting fees			21,472		-		21,472		31,268		52,740
Professional fees - other			267,388		76,432		343,820		108,115		451,935
Student and staff recruitment			120,369		-		120,369		245		120,614
Curriculum and classroom expenses			590,400		91,353		681,753		-		681,753
Student field trips and incentive programs			24,936		3,420		28,356		-		28,356
Parent activities			2,931		-		2,931		-		2,931
Postage, printing, and copying			2,382		-		2,382		2,248		4,630
Insurance			54,575		-		54,575		7,476		62,051
Information technology			217,759		-		217,759		31,386		249,145
Leased equipment			14,099		-		14,099		1,923		16,022
Repairs and maintenance			149,560		22,941		172,501		21,107		193,608
Occupancy and facility costs			524,329		78,277		602,606		82,147		684,753
Utilities			44,161		-		44,161		6,011		50,172
Depreciation and amortization			255,096		21,435		276,531		37,709		314,240
Other expense			174,262		-		174,262		32,765		207,027
Office expense			19,913				19,913		17,181		37,094
		\$	9,952,740	\$	1,921,283	\$	11,874,023	\$	1,691,859	\$	13,565,882

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from operating revenue	\$ 14,362,061	\$ 13,414,865
Cash received from interest income	3,077	2,719
Other cash received	65,598	102,860
Cash paid to employees and suppliers	(15,456,256)	(12,960,866)
NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES	(1,025,520)	559,578
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investments	(586,791)	(855,429)
Proceeds from sale of investments	745,000	751,501
Purchase of property and equipment	(11,621)	(54,659)
Construction in progress	(94,960)	(118,043)
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	51,628	(276,630)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Paycheck Protection Program loan	<u> </u>	1,883,624
NET (DECREASE) INCREASE IN CASH	(973,892)	2,166,572
CASH AND CASH EQUIVALENTS AND CASH - RESTRICTED - BEGINNING OF YEAR	5,065,694	2,899,122
CASH AND CASH EQUIVALENTS AND CASH - RESTRICTED - END OF YEAR	\$ 4,091,802	\$ 5,065,694
Reconciliation of change in net assets to net cash provided by operating activities:		
Change in net assets	\$ 461,126	\$ 58,291
Adjustments to reconcile change in net assets to net cash		
provided by operating activities:	222 742	044040
Depreciation and amortization	289,518	314,240
Unrealized loss (gain) on investments	33,859	(11,106)
Realized gain on investments	(3,012)	(3,264)
Gain on forgiveness of Paycheck Protection Program loan	(1,883,624)	(4.054)
Deferred rent Changes in operating assets and liabilities:	(17,635)	(1,051)
Grants and other receivables	(6 000)	(90.350)
	(6,888) (353,757)	(89,359) 55,325
Prepaid expenses and other assets Accounts payable and accrued expenses	(91,936)	103,312
Accounts payable and accided expenses Accrued salaries and other payroll related expenses	546,829	133,190
1 ,		
NET CASH (USED IN) PROVIDED BY OPERATING ACTIVITIES	\$ (1,025,520)	\$ 559,578
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Non-cash investing activities:		
Construction in progress placed into service and included in property and equipment	\$ 15,106	\$ 139,927
Cash and cash equivalents and cash - restricted:		
Cash and cash equivalents	\$ 4,021,802	\$ 4,995,694
Cash - restricted	70,000	70,000
Total	\$ 4,091,802	\$ 5,065,694

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

1. NATURE OF THE ORGANIZATION

VOICE Charter School (the "School") aims to create a safe and healthy learning environment that will nurture, motivate, and challenge all of our children to achieve the highest level of academic excellence and to develop into mindful, responsible, contributing participants in their education, their community, and the diverse society in which we live. The School incorporates music into a rigorous academic program. On January 15, 2008, the Board of Regents of the University of the State of New York granted the School a provisional charter valid for a term of five years and renewable upon expiration. The charter was renewed for an additional 5 years on January 15, 2013 for the period ending June 30, 2018. On March 12, 2018, the charter was renewed for an additional 5 years for the period ending June 30, 2023.

On October 3, 2008, the School, as determined by the Internal Revenue Service, was approved for Federal income tax exemption under section 501(a) of the Internal Revenue Code ("IRC") as an organization described in Section 501(c)(3) of the IRC. It is also currently exempt under a similar provision under New York State income tax laws. The School has also been classified as an entity that is not a private foundation within the meaning of Section 509(a) of the IRC and qualifies for deductible contributions as provided in section 170(b)(1)(A)(ii) of the IRC. The School's primary sources of income are government grants, contracts, and per pupil funding. VOICE Charter School, located in Long Island City, Queens, primarily educates children residing in District 30.

In fiscal year 2021, the School operated classes for students in kindergarten through eighth grade.

2. SIGNIFICANT ACCOUNTING POLICIES

Financial Statement Presentation

The School's financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

The classification of the School's net assets and its support, revenues, and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of the two classes of net assets – with donor restrictions or without donor restrictions – be displayed in a statement of the financial position and that the amount of change in each of those classes of net assets be displayed in a statement of activities.

These classes are defined as follows:

Net Assets with Donor Restrictions consist of contributions and other inflows of assets whose use is subject to donor-imposed restrictions that are more specific than broad limits reflecting the nature of the not-for-profit entity, the environment in which it operates and the purposes specified in its articles of incorporation or bylaws or comparable documents. Donor-imposed restrictions may be temporary in nature, such as stipulating that resources may be used only after a specified date or limited to specific programs or services. Certain donor-imposed restrictions are perpetual in nature.

<u>Net Assets without Donor Restrictions</u> consist of contributions and other inflows of assets whose use is not subject to donor-imposed restrictions. This net asset category includes both contributions not subject to donor restrictions and exchange transactions, and are, therefore, available for general operations.

At June 30, 2021, the School had no assets with donor restrictions.

Cash and Cash Equivalents

The School considers all highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash - Restricted

An escrow account in the amount of \$70,000 was held aside under the provisions of the School's charter to pay for legal and audit expenses that would be associated with a dissolution should it occur, as required by the New York State Education Department for the years ended June 30, 2021 and 2020.

Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Grants and Other Receivables

Grants and other receivables represent unconditional promises by government agencies and donors. Grants and other receivables that are expected to be collected within one year and recorded at net realizable value amount to \$403,443 and \$396,555 at June 30, 2021 and 2020, respectively. The School evaluates the collectability of the receivables and employs the allowance method. The School has determined that no allowance for uncollectible accounts is necessary as of June 30, 2021 and 2020. Such estimate is based on management's assessments of the aged basis of its receivables, as well as current economic conditions and historical information.

Contributions

Transfers of cash or other assets or settlement of liabilities that are both voluntary and nonreciprocal are recognized as contributions.

Contributions may either be conditional or unconditional. A contribution is considered conditional when the donor imposes both a measurable barrier and a right of return. Conditional contributions are recognized as revenue on the date all donor-imposed barriers are overcome or explicitly waived by the donor. Barriers may include specific and measurable outcomes, limitations on the performance of an activity and other stipulations related to the contribution. A donor has a right of return of any assets transferred or a right of release of its obligation to transfer any assets in the event the School fails to overcome one or more barriers. Assets received before the barrier is overcome are accounted for as refundable advances.

Unconditional contributions may or may not be subject to donor-imposed restrictions. Donor-imposed restrictions limit the use of the donated assets as to time or purpose restrictions.

Contributions subject to donor restrictions are recognized in changes in net assets with donor restrictions. When a purpose restriction is satisfied or when a time restriction expires, the contribution is reported as net assets released from restrictions and is recognized in changes in net assets without donor restrictions in the statement of activities.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition

Per-Pupil Revenue

The School recognizes revenues from per-pupil funding in the fiscal year in which the academic programs are provided. Per-pupil revenue is billed and received based on the total number of full-time equivalent (FTE) students and the basic charter school tuition rate for the school district of residence of the students attending the School in any given fiscal year for general education and special education. The FTE is formula-driven and based on the number of days the student has been with the School as a proportion of the number of days in the entire school year (the calculation is done by using the New York State calculator online). The School's total student population includes general education and special education students. The School has determined that revenue from its students has the same performance obligations, types of contract, and services rendered. As a result, the student body is viewed as one customer base for revenue purposes. The School uses a portfolio approach to account for per-pupil contracts as a collective group rather than recognizing revenue on an individual-contract basis. The School believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual contract approach were used.

Per-pupil invoicing is managed on a bi-monthly basis to the funding source (local school district). Billing is a function of student enrollment for the upcoming fiscal year, which is the basis for the first two invoices per-pupil due June 1st and July 31st, which is a projection. Subsequent invoices are due bi-monthly. With the implementation of an automated-invoicing process through a dedicated website, the submission of each invoice is done online. After the year is complete, the School submits the FTE per-pupil reconciliation, listing every student who attended any part of the year, and the FTE each represents. Based on this final count, it calculates how much should have been paid to the School and included in the reconciliation will be any amounts due from the funding source included in grants and other receivables on the statement of financial position at year end, as amounts payable to the funding source included as a liability on the statement of financial position at year end, as amounts are trued up to actual based on actual numbers submitted at year end.

Additional funding is also provided to support special education services. All students who are identified to need special education services or settings have an Individualized Education Program ("IEP"), formalized for his or her unique needs. Based on this IEP, the student is categorized into one of three levels of service: 0-20% service, 20-60% service, or 60% or more service required and provided by the School. For a student receiving less than 20% in services, no additional funding is received. For a student receiving services between 20% and 60% and 60% or more services of the school day, additional funding per FTE is received. Billing for this support is incorporated into the per-pupil invoices and is also settled in the same FTE per-pupil reconciliation process.

As the students receive the benefit of these services simultaneously as the School is providing them, the School recognizes per-pupil revenue from these services over time. The School believes that this method provides a reasonable depiction of the transfer of services over the term of the performance obligation based on the services needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to students receiving academic or school services. The School measures the performance obligation from admission or enrollment into the School to the point when the student is discharged or the end of the school year where it is no longer required to provide services to the student, which is generally at the time of discharge or the completion of the school year. All of these services are bundled and considered a single-performance obligation, and as such, the School accounts for these bundled-performance obligations under state and local per pupil operating revenue in the statement of activities and recognizes the per-pupil revenue over time.

Government Grants

Revenue from federal, state, and local government grants and contracts is recognized by the School when qualifying expenditures are incurred and billable to the government, or when required services have been provided.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

Contract Assets and Contract Liabilities

In accordance with Accounting Standards Codification (ASC) 606, contract assets are to be recognized when an entity has the right to receive consideration in exchange for goods or services that have been transferred to a customer when that right is conditional on something other than the passage of time. The School does not recognize contract assets, as the right to receive consideration is unconditional in accordance with the passage of time criteria. Also, in accordance with ASC 606, contract liabilities are to be recognized when an entity is obligated to transfer goods or services for which consideration has already been received. The School does not receive consideration prior to the transfer of goods or services and, therefore, does not recognize contract liabilities.

Contributions of Nonfinancial Assets

The School may receive contributed services that are an integral part of its operations. Such services are only recorded as contributions of nonfinancial assets, at their fair value, provided the services create or enhance nonfinancial assets, require specified skills provided by individuals possessing those skills, and typically need to be purchased, if not provided by donation.

The School receives donated space from the New York City Department of Education ("NYCDOE") that it shares with a New York City public school (Note 5). The donated space will be used for operating, general and administrative activities. In valuing the donated space, which is located in Long Island City, New York, the School estimated the fair value on the basis of the cost per square foot that is currently being paid for a similar space in Long Island City's real estate market.

Property and Equipment

Property and equipment are stated at cost and are depreciated on the straight-line method over the estimated useful lives of the assets. Leasehold improvements are amortized over the lesser of the useful life of the asset or the lease term. The School has established a \$5,000 threshold above which assets are capitalized. Property and equipment acquired with certain government contract funds is recorded as expenses pursuant to the terms of the contract in which the government funding source retains ownership of the property. Maintenance and repairs are charged to expense as incurred; major renewals and betterments are capitalized, based on the established threshold. Construction in progress is not depreciated until it is placed into service.

Impairment

The School reviews long-lived assets to determine whether there has been any permanent impairment whenever events or circumstances indicate the carrying amount of an asset may not be recoverable. If the sum of the expected future undiscounted cash flows is less than the carrying amount of the assets, the School recognizes an impairment loss. No impairment losses were recognized for the years ended June 30, 2021 and 2020.

Deferred Rent

In accordance with U.S. GAAP, rent expense is recognized on a straight-line basis over the life of the lease, including future scheduled escalations of rent, rather than in accordance with lease payments. Deferred rent represents the adjustment to future rents as a result of using the straight-line method.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Allocation of Expenses

The costs of providing programs and other activities have been summarized on a functional basis and by natural classification in the accompanying statement of activities. Accordingly, certain costs have been allocated among the respective programs and activities according to the functional categories, as follows:

<u>Program Services</u> – This category represents expenses related to general education and special education for certain students requiring additional attention and guidance. The underlying allocation basis used is salary expense.

<u>Management and General</u> – This category represents expenses related to the overall administration and operation of the School that are not specific to any program services or development. The underlying allocation basis used is salary expense.

Subsequent Events

The School has evaluated events through October 19, 2021, which is the date the financial statements were available to be issued.

Income Taxes

The School is exempt from federal, state and local income taxes under Section 501(c)(3) of the Internal Revenue Code (the "IRC") and, therefore, has made no provision for income taxes in the accompanying financial statements. In addition, the School has been determined by the Internal Revenue Service not to be a "private foundation" within the meaning of Section 509(a) of the IRC. There was no unrelated business income for the year ended June 30, 2021.

Under U.S. GAAP, an organization must recognize the tax benefit associated with tax positions taken for taxreturn purposes when it is more likely than not that the position will not be sustained upon examination by taking a taxing authority. The School does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits. The School is subject to routine audits by a taxing authority. As of June 30, 2021, the School was not subject to any examination by a taxing authority.

Investments

Investments are recorded at fair value based upon quoted market prices. Investment return includes dividends, interest, and realized and unrealized gains and losses on investments carried at fair value. Investment return is recorded as income without donor restrictions in the statements of activities.

Fair Value Measurements and Fair Value - Definition and Hierarchy

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Accounting standards establish a fair value hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring the most observable units be used when available. Observable inputs are those that market participants would use in pricing the asset or liability based on market data obtained from sources independent of the School. Unobservable inputs reflect the School's assumptions about inputs used by market participants at the measurement date. The fair value hierarchy is categorized into three levels based on inputs as follows:

<u>Level 1</u> - Valuation based on quoted prices in active markets for identical assets or liabilities that the School has the ability to access.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair Value Measurements and Fair Value - Definition and Hierarchy (Continued)

<u>Level 2</u> - Valuation based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

<u>Level 3</u> - Valuation based on inputs that are unobservable and significant to the overall fair value measurement.

Adopted Accounting Pronouncements

Revenue from Contracts with Customers (Topic 606)

During the year ended June 30, 2021, the School adopted Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers* (Topic 606), as of July 1, 2020 using the modified-retrospective approach. This guidance requires an entity to recognize revenue to depict the transfer of promised goods and services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for these goods or services. The School's revenue is derived primarily from per-pupil revenue for services provided to students. Per-pupil revenues are recognized as revenue over the course of the academic school year or program for which it is earned. The adoption of ASU 2014-09 did not result in a material change to the timing of when revenue is recognized.

Recent Accounting Pronouncements

Lease Accounting

In February 2016, the Financial Accounting Standards Board ("FASB") issued ASU 2016-02, *Leases*, which will require lessees to recognize a lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. The standard is effective for non-public business entities for fiscal years beginning after December 15, 2021. The School is currently evaluating the impact of the adoption of ASU 2016-02.

Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets

In September 2020, the FASB issued ASU 2020-07, *Presentation and Disclosures by Not-For-Profit Entities for Contributed Nonfinancial Assets* (Topic 958). The update requires not-for-profits to present contributed nonfinancial assets as a separate line item on the statement of activities, and to disclose information regarding each type of contributed nonfinancial assets. The update is effective for financial statements issued for fiscal years beginning after June 15, 2021, and interim periods within fiscal years beginning after June 15, 2022, with early application permitted. The School is currently evaluating the impact of the adoption of ASU 2020-07.

3. LIQUIDITY AND AVAILABILITY OF RESOURCES

The School maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities and other obligations come due. The School's management meets monthly to address projected cash flows to meet its operational expenditures. In addition, the School invests excess cash in U.S. Government Securities and a money market fund, which are highly liquid investments.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

3. LIQUIDITY AND AVAILABILITY OF RESOURCES (CONTINUED)

The School's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

	2021	2020
Cash and cash equivalents	\$ 4,021,802	\$ 4,995,694
Cash - restricted	70,000	70,000
Grants and other receivables	403,443	396,555
Investments	 1,428,287	 1,617,343
Total financial assets	5,923,532	7,079,592
Less: amounts unavailable for general expenditures within one year due to: Restricted by contract	(70,000)	 (70,000)
Total financial assets available to management for general expenditures within one year	\$ 5,853,532	\$ 7,009,592

4. INVESTMENTS

Determination of Fair Values

The valuation methodologies used to determine the fair values of assets and liabilities under the "exit price" notion reflect market-participant objectives and are based on the application of the fair value hierarchy that prioritizes observable market inputs over unobservable inputs. The School measures the fair values of the U.S. Government Securities based on quoted market prices.

The preceding method may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair value. Furthermore, although the School believes its valuation method is appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The School's investments are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risks associated with these investments, it is at least reasonably possible that changes in the values of these investments will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position and the statements of activities.

The following tables present by level, within the fair value hierarchy, the School's investments at fair value as of June 30, 2021 and 2020. As required by fair value measurement accounting standards, investments are classified in their entirety based upon the lowest level of input that is significant to the fair value measurement.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

4. INVESTMENTS (CONTINUED)

Determination of Fair Values (Continued)

June 30, 2021	Fair Value on a Recurring Basis	Quoted Market Prices in Active Market for Identical Assets (Level 1)	Other Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
U.S. Government Securities	\$ 1,428,287	\$ 1,428,287	\$ -	\$ -
June 30, 2020	Fair Value on a Recurring Basis	Quoted Market Prices in Active Market for Identical Assets (Level 1)	Other Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
U.S. Government Securities	\$ 1,617,343	\$ 1,617,343	\$ -	\$ -

The aggregate cost basis, gross unrealized gains and losses, and fair market value of the investments at June 30, 2021 and 2020, are as follows:

June 30, 2021	Cost	Gross nrealized Gains	Ur	Gross nrealized _osses	 -air Value
U.S. Government Securities	\$ 1,451,040	\$ 	\$	(22,753)	\$ 1,428,287
		Gross realized		Gross realized	
June 30, 2020	 Cost	 Gains	l	_osses	 air Value
U.S. Government Securities	\$ 1,599,849	\$ 17,494	\$		\$ 1,617,343

The components of the activity of the School's U.S. Government Securities as of June 30,:

June 30,	2021		2020
Investments, beginning of year	\$ 1,617,343	_	\$ 1,499,045
Purchase of investments	586,791		855,429
Sale of investments	(745,000)		(751,501)
Realized gain on investments	3,012		3,264
Unrealized (loss) gain on investments reported at fair value	 (33,859)	_	 11,106
Investments, end of year	\$ 1,428,287	_	\$ 1,617,343

The School's U.S. Government Securities are scheduled to mature on various dates between September 2021 and March 2023.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

5. AGREEMENT WITH SCHOOL FACILITY

The School shares space with P.S. 111 Jacob Blackwell, A New York City public school, located at 37-15 13th Street, Queens, New York 11101. As part of the New York City Chancellor's Charter School Initiative, the NYCDOE has provided this space to the School at no charge. The services provided by the NYCDOE to the charter school, such as rent, utilities, custodial services, maintenance, and safety services are also provided at no cost.

The School is using a relative valuation model to measure the fair value of the donated space. The NYCDOE has not provided a value for the space and there is no lease or agreement in place. In applying the valuation model, significant inputs include the total square footage of space occupied by the School. Based on such assumptions, the School applies a relative cost per square foot calculated using current lease terms from their similar facility in Long Island City.

The School occupies approximately 8,830 square feet at this location. The value of the space and related utilities and services allocated to the School calculated by applying the relative valuation model is not significant and, therefore, is not recorded in the financial statements.

6. PROPERTY AND EQUIPMENT

Property and equipment consist of the following as of June 30:

Troporty and equipment contact of the following a	o 01 0 0	2021	2020	Estimated Useful Lives
Furniture and fixtures	\$	542,442	\$ 515,715	7 years
Musical instruments		6,610	6,610	3 years
Computers		320,004	320,004	3 years
Software		35,425	35,425	3 years
				Lesser of the useful life of the asset or
Leasehold improvements		3,267,784	3,267,784	the lease term
		4,172,265	4,145,538	
Less: accumulated depreciation and amortization		(2,073,100)	(1,783,582)	
	\$	2,099,165	\$ 2,361,956	

Depreciation and amortization expense for the years ended June 30, 2021 and 2020 was \$289,518 and \$314,240, respectively.

7. CONSTRUCTION IN PROGRESS

The School is undergoing construction at its St. Rita location in order to bring the building up to code and receive a new certificate of occupancy from the City due to the expansion of the School. The School operates on a work-order basis and has not entered into any long-term contracts. At June 30, 2021 and 2020, construction in progress was \$356,483 and \$276,629, respectively.

At June 30, 2021, the projects have been substantially completed. The School will place the remaining construction in progress into service upon receipt of the certificate of occupancy from the City.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

8. LOAN PAYABLE - PAYCHECK PROTECTION PROGRAM

In May 2020, the School received loan proceeds in the amount of \$1,883,624 (the "PPP Loan"), under the Paycheck Protection Program ("PPP"). The PPP was established as part of the Coronavirus Aid, Relief and Economic Security Act ("CARES Act") which was enacted March 27, 2020. The PPP Loan, which was in the form of a promissory note, dated May 2, 2020, issued by the School, originally matured on May 2, 2022, and bore interest at a rate of 1.0% per annum.

The CARES Act and the PPP provide a mechanism for forgiveness of up to the full amount borrowed. The amount of the loan proceeds eligible for forgiveness is based on a formula that takes into account a number of factors, including the amount of loans proceeds used by the School during the 24-week period after the loan origination for certain eligible purposes including payroll costs, interest on certain mortgage obligations, rent payments on certain leases, and certain qualified utility payments, provided that at least 60% of the loan amount is used for eligible payroll costs; the employer maintaining or rehiring employees and maintaining salaries at certain levels; and other factors. Subject to other requirements and limitations on loan forgiveness, only loan proceeds spent on payroll and other eligible costs during a covered eight-week or twenty-four-week period qualify for forgiveness. Any forgiveness of the PPP loan is subject to approval by the Small Business Administration. At June 30, 2020, the PPP Loan is included in total liabilities on the accompanying statements of financial position.

On December 21, 2020, the School received notification from the Small Business Administration that the School's forgiveness application of the PPP Loan and accrued interest was approved in full, and the School has no further obligations related to the PPP Loan. Accordingly, the School recorded a forgiveness of debt of the PPP Loan in the accompanying statements of activities at June 30, 2021.

9. PENSION PLAN

The School participates in the Teachers' Retirement System of the City of New York ("TRS" or the "Plan"), which covers principals and teachers. Employees enrolled in the Plan are required to contribute up to 6% depending on when they enrolled in the Plan. Employees become vested in the School's contribution to the Plan after ten years of service. The School's contribution is a rate based on actuarial assumptions and methods. During the years ended June 30, 2021 and 2020, the School used a rate of 11.78 and 9.83%, respectively.

For the years ended June 30, 2021 and 2020, the School incurred pension expense of \$898,405 and \$540,401, respectively, which is included in retirement benefits in the accompanying statements of functional expenses.

Accounting standards require employers participating in multiemployer plans to provide detailed quantitative and qualitative disclosures for these plans. TRS, which is sponsored by the City of New York, does not impose an expiration date on participating employers. The zone status is consistent with the Pension Protection Act and is for the Plan's year-end at June 30, 2020. The zone status is based on information provided in the TRS Comprehensive Annual Financial Report, which includes information from TRS' actuary and is certified by TRS' auditor. Among other factors, plans in the red zone are generally less than 65 percent funded, plans in the yellow zone are less than 80 percent funded and plans in the green zone are at least 80 percent funded. TRS did not report a rehabilitation plan. Information related to the Plan is comprised of the following:

			Contributions		
	Plan Month/Day	_			
Pension Fund	End Date	Zone Status	2021	2020	
Teachers' Retirement Svstem	06/30	Yellow – As of June 30, 2020	\$898,405	\$540,401	

Employees may also participate in a Tax-Deferred Annuity ("TDA") Program, which is defined-contribution pension plan. Employees may contribute as little as 1% of their salary to the TDA Program and as much as their designated Maximum Contribution Rate. This rate is based on their salary and the allowable maximum contribution amount the Internal Revenue Service ("IRS") has established for that year.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

9. PENSION PLAN (CONTINUED)

In July 2014, the School opted to participate in a 403(b) Plan, which is open for salary reduction contributions to all employees of the School. There is a base and match contribution given to employees who are at least 21 years of age and who have reached the minimum service requirement of at least six months of eligibility service at the School. Eligibility service is defined as service in a salaried position that does not qualify as a TRS position. The vesting period for the 403(b) Plan is based on a vesting table where it takes two years to be partially vested and six years to be fully vested. The 403(b) Plan calls for the School to make a base contribution of 3.5% of an eligible employee's salary and match 100% of an eligible employee's contribution up to 10% of their fiscal year salary. The base and matching contributions will not be offered to employees who participate in the TRS plan. The School incurred 403(b) Plan expenses of \$81,069 and \$103,634 for the years ended June 30, 2021 and 2020, respectively, which is included in retirement benefits in the accompanying statements of functional expenses.

10. RISK MANAGEMENT

The School is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; injuries to employees; and natural disasters. The School maintains commercial insurance to help protect itself from such risks. The School also intends to defend its positions on these matters. As of June 30, 2021, there are no matters for which the School believes the ultimate outcome would have a material adverse effect on the School's financial position.

The School entered into contractual relationships with certain governmental funding sources. The governmental agencies may request return of funds as a result of noncompliance by the School, as well as additional funds for the use of facilities. The accompanying financial statements make no provision for the possible disallowance or refund. The School is of the opinion that such cost disallowances, if any, will not have a material effect in the School's financial statements.

On March 27, 2020, the CARES Act was signed into law in response to the coronavirus (COVID-19) pandemic. The CARES Act includes many measures to provide relief to companies and organizations. Under the CARES Act, the Local Education Agencies (LEAs) received funds from the Elementary and Secondary School Emergency Relief ("ESSER") fund to provide equitable services to students and teachers in non-public schools. The School was granted funds to defray the COVID-19 outbreak costs under the aforementioned ESSER fund during the year ended June 30, 2021.

11. CONCENTRATIONS

Financial instruments that potentially subject the School to concentrations of credit risk consist principally of cash deposits. Accounts are insured by the Federal Deposit Insurance Corporation up to \$250,000.

The School received approximately 91% and 90% of its total revenue from per pupil funding from the NYCDOE during each of the years ended June 30, 2021 and 2020, respectively.

The School's grants and other receivables consist of three major grantors at June 30, 2021. The School's grants and other receivables consist of two major grantors at June 30, 2020.

The School's payables consist of two major vendors at June 30, 2021. The School's payables consist of two major vendors at June 30, 2020.

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

12. COMMITMENT AND CONTINGENCIES

The School leases facilities under two operating leases with The Roman Catholic Church of St. Rita (the "Church") at 36-24 12th Street, Long Island City, New York 11106. In June 2011, the School entered into a lease agreement with the Church for leasing the school building and the immediately adjoining sidewalk and pavement area. The lease term is from July 1, 2011 to June 30, 2031. In November 2020, the School entered into a lease agreement with the Church for leasing a portion of the lower Church. The lease term is from December 1, 2020 to June 30, 2025. The aggregate future minimum rental lease payments are as follows:

June 30,	
2022	\$ 777,048
2023	796,175
2024	815,779
2025	835,873
2026	769,300
Thereafter	 4,144,784

\$ 8 138 959

Rent expense and occupancy costs for the years ended June 30, 2021 and 2020 was \$716,620 and \$684,753, respectively, and is included in occupancy and facility costs on the statements of functional expenses.

On December 10, 2020, the School entered into a Facilities Transition Agreement (the "Agreement") with Growing Up Green Charter School ("GUG"), A New York not-for-profit education corporation having an address at 36-49 11th Street, Long Island City, NY 11101. The landlord of the GUG premises is the Church. The Agreement is for GUG to transfer its interest in the GUG premises to the School, so that the GUG premises can become part of the VOICE Charter School premises all under one lease between the School and the Church. The terms of the Agreement state the transfer date of GUG premises to the School is expressly conditioned upon GUG's new facility being completed, with a anticipated delivery date of July 1, 2022. Per the Agreement, the School is obligated to pay a transition fee in the amount of \$1,000,000 for the improvements GUG made to the GUG premises. On the commencement date of the Agreement, the School paid a down payment of \$200,000 (the "down payment") which is included in prepaid expenses and other assets in the accompanying statements of financial position at June 30, 2021. The Down Payment is held in an escrow by GUG's counsel. The remaining balance of the transition fee, amounting to \$800,000 is payable, and the Down Payment is to be released upon GUG vacating the GUG premises in accordance with the Agreement.

The School is currently in discussion to enter into a new lease with the Church for leasing the GUG premises. The lease is for the school building, the immediately adjoining sidewalk and pavement area, another building and the associated rear play yard and has a duration of twenty years. As part of the lease agreement, the School will pay a security deposit of \$105,700 which is included in prepaid expenses and other assets in the accompanying statements of financial position at June 30, 2021. The terms of the agreement have not yet been finalized as of the date the financial statements were available to be issued, and the School has not taken possession of the premises.



Tel: 212-576-1400 Fax: 212-576-1414 www.bdo.com

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

To the Board of Trustees VOICE Charter School New York, New York

We have audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of VOICE Charter School (the "School"), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements and have issued our report thereon dated October 19, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting ("internal control") as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

New York, NY October 19, 2021

BDO USA, LCP

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2021

1. SUMMARY OF AUDITOR'S RESULTS

Financial Statements		
Type of report the auditor issued on whether the financial statements audited were prepared in accordance with generally accepted accounting principles:	Unm	odified
Internal control over financial reporting: • Material weakness(es) identified? • Significant deficiency(ies) identified?	□ Yes	⊠ No ⊠ None reported
Noncompliance material to financial statements	☐ Yes	No No

2. FINANCIAL STATEMENT FINDINGS

There were no findings related to the financial statements that are required to be reported in accordance with generally accepted government auditing standards.

001/R1/04F000

000 CITIBANK, N. A.

Control Account:

Statement Period Sep 1 - Sep 30, 2021

Page 1 of 1

VOICE CHARTER SCHOOL OF NY ESCROW FOR C/O RICHARD GRASSEY

NY

CitiEscrow CONTROL ACCOUNT DETAIL FROM SEP 1, 2021 THRU SEP 30, 2021

CitiEscrow Control Checking

		Beginning l Ending Bal		\$70,000.00 \$70,000.00
Date	Description	Debits	Credits	Balance
09/20	TRANSFER CREDIT TRANSFER FROM CHECKING 009937734362 VIA CBusOL Re # 048552		10.00	70,010.00
09/20	TRANSFER DEBIT TRANSFER TO CHECKING Sep 20 VIA CBUSOL REFERENCE # 048540	10.00		70,000.00
	Total Debits/Credits	10.00	10.00	

Average Balance Information

Average Ledger Balance this Statement Period	70,000.00
Average Collected Balance this Statement Period	70,000.00

CUSTOMER SERVICE INFORMATION

IF YOU HAVE QUESTIONS ON: YOU CAN CALL: YOU CAN WRITE:

Escrow Deposit Account 877-528-0990 CitiBusiness

(For Speech and Hearing 100 Citibank Drive Impaired Customers Only San Antonio, TX 78245-9966

TTY: 800-788-0002)

For change in address, call your account officer or visit your branch.

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Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:					
Marc cohen					
Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):					
Voice Charter School					
 List all positions held on the education corporation Board of Trustees ("Board") (e.g president, treasurer, parent representative). 					
President , finance committee , nominating committee, admissions and strategic					
2. Are you an employee of any school operated by the education corporation Yes No					
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.					
3. Are you related, by blood or marriage, to any person employed by the school? Yes No					
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.					
4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No					
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.					
5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?					
Yes ◯ No ●					
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.					

6. Are you a past, current, or prospective employee of the charter school, education corporation, and/or an entity that provides comprehensive management services ("CMO"), whether for-profit or not-for-profit, which contracts, or may contract, with the charter school or education corporation; or do you serve as an employee, officer, or director of, or own a controlling interest in, a business or entity that contracts, or does business with, or plans to contract or do business with, the charter school, education corporation, and/or a CMO, whether for-profit or not-for-profit, including, but not limited to, the lease of real or personal property to the said entities?

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Yes	\bigcup	No	igotimes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
None Pleas	se write "None" if a	pplicable.	Do not leave this spac	e blank.
Business A				
E-mail Add	lress:			
Home Tele	phone:			
Home Add	ress:			

Please note that this document is considered a public record and, as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.

-last revised 04/2021

Signature: Marc Cohen (Jul 26, 2021 11:47 EDT)

Email: Msc2ny@aol.com

Final Audit Report 2021-07-26

Created: 2021-07-26

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAAFtRV0PwdwqJTKa2suQQ44WCbUT-zC_0E

- **Description**: Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Marc Cohen (Msc2ny@aol.com) 2021-07-26 3:47:01 PM GMT- IP address: 190,166,246,225
- Document emailed to Marc Cohen (Msc2ny@aol.com) for signature 2021-07-26 3:47:03 PM GMT
- Email viewed by Marc Cohen (Msc2ny@aol.com) 2021-07-26 - 3:47:26 PM GMT- IP address: 190,166,246,225
- E-signature verified by Marc Cohen (Msc2ny@aol.com) 2021-07-26 3:47:40 PM GMT- IP address: 190,166,246,225
- Agreement completed. 2021-07-26 - 3:47:40 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:
Richard R Grassey Jr
Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):
Voice Charter School
 List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative). Treasurer
2. Are you an employee of any school operated by the education corporation Yes No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Are you related, by blood or marriage, to any person employed by the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
 4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
5. Are you related, by blood or marriage, to any person that could otherwise benefit fror your participation as a board member of this school?
Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

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Yes	\bigcup	No	igotimes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
None Pleas	se write "None" if (applicable.	Do not leave this spac	te blank.
Business A Business A E-mail Add Home Tele Home Add	Address: lress: phone:			

-last revised 04/2021

Signature: Richard R Grassey Jr
Richard R Grassey Jr (Jul 26, 2021 12:10 EDT)

Email: rgrassey@optonline.net

Final Audit Report 2021-07-26

Created: 2021-07-26

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAArbytm6e2aoXi6EP0HdKSvEOdUrPhYE43

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Richard R Grassey Jr (rgrassey@optonline.net) 2021-07-26 4:10:03 PM GMT- IP address: 173,3.251.36
- Document emailed to Richard R Grassey Jr (rgrassey@optonline.net) for signature 2021-07-26 4:10:06 PM GMT
- Email viewed by Richard R Grassey Jr (rgrassey@optonline.net) 2021-07-26 4:10:26 PM GMT- IP address: 173,3,251,36
- E-signature verified by Richard R Grassey Jr (rgrassey@optonline.net) 2021-07-26 4:10:49 PM GMT- IP address: 173,3,251,36
- Agreement completed. 2021-07-26 - 4:10:49 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name: michael guarini
Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):
Voice Charter School
 List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative). committee member admissions
2. Are you an employee of any school operated by the education corporation Yes No No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Are you related, by blood or marriage, to any person employed by the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
 4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?
Yes ○ No ●
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

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Yes	\bigcup	No	igotimes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
None Pleas	se write "None" if o	applicable.	Do not leave this spac	e blank.
Business A Business A E-mail Add Home Tele Home Add	Address: Iress: phone:			

-last revised 04/2021

Signature: Michael guarini
michael guarini (Jul 26, 2021 11:23 EDT)

Email: mikeguarini@gmail.com

Final Audit Report 2021-07-26

Created: 2021-07-26

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAAipOZ-dtGTosfPRVXCXLVtZHPTi51fCWr

"NYSED 202021 BOT Financial Disclosure Form" History

Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 - 7:04:17 PM GMT

Web Form filled in by michael guarini (mikeguarini@gmail.com) 2021-07-26 - 3:23:40 PM GMT- IP address: 74,72,133,195

Document emailed to michael guarini (mikeguarini@gmail.com) for signature 2021-07-26 - 3:23:42 PM GMT

Email viewed by michael guarini (mikeguarini@gmail.com) 2021-07-26 - 3:24:09 PM GMT- IP address: 74,72,133,195

E-signature verified by michael guarini (mikeguarini@gmail.com) 2021-07-26 - 3:24:22 PM GMT- IP address: 74,72,133,195

Agreement completed. 2021-07-26 - 3:24:22 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:
michael karp
Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation): VOICE Charter School
 List all positions held on the education corporation Board of Trustees ("Board") (e.government, treasurer, parent representative). Committees member
2. Are you an employee of any school operated by the education corporation Yes No No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
 Are you related, by blood or marriage, to any person employed by the school? Yes No If Yes, please describe the nature of your relationship and how this person could benefit from your participation.
 4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No If Yes, please describe the nature of your relationship and how this person could benefit from your participation.
5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

	$\overline{}$		
Yes	\bigcup	No	igotimes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee a immediate family n of household hold interest in th organization cond business with school(s) and the of the interes	nember avoid conflict of ling an interest lucting the nature
None Pleas	se write "None" if a	pplicable.	Do not leave th	is spade blank.
Business 7 Business A E-mail Add	Address: _ Iress:			
Home Add	. –			

-last revised 04/2021

Signature: Michael Karp

Michael Karp (Jul 26, 2021 16:41 EDT)

Email: mkarp2006@gmail.com

Final Audit Report 2021-07-26

Created: 2021-07-26

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAAZKjp9uhcOS8ZeEoAllXBVjrWUpBFuSsQ

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Michael Karp (mkarp2006@gmail.com) 2021-07-26 8:41:49 PM GMT- IP address: 24,228,220,96
- Document emailed to Michael Karp (mkarp2006@gmail.com) for signature 2021-07-26 8:41:51 PM GMT
- Email viewed by Michael Karp (mkarp2006@gmail.com) 2021-07-26 8:42:40 PM GMT- IP address: 74,125,210,18
- E-signature verified by Michael Karp (mkarp2006@gmail.com) 2021-07-26 8:43:09 PM GMT- IP address: 24,228,220,96
- Agreement completed. 2021-07-26 - 8:43:09 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:
Casey Lamb
Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation):
Voice Charter School
 List all positions held on the education corporation Board of Trustees ("Board") (e.g president, treasurer, parent representative). Board President
2. Are you an employee of any school operated by the education corporation? Yes No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Are you related, by blood or marriage, to any person employed by the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school?Yes No ()
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

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Yes	\bigcup	No	igotimes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
Plea.	se write "None" if a	pplicable.	Do not leave this spac	e blank.

Business Telephone:	
Business Address:	
E-mail Address:	
Home Telephone:	
Home Address:	
nome Address.	

-last revised 04/2021

Signature: Casey Lamb

Casey Lamb (Aug 2, 2021 15:32 EDT)

Email: casey.lamb@gmail.com

Final Audit Report 2021-08-02

Created: 2021-08-02

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAACBLRfbDguK9PxgF7S2unBDyoLyW8V0i3

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Casey Lamb (casey.lamb@gmail.com) 2021-08-02 7:32:19 PM GMT- IP address: 67,244,104,197
- Document emailed to Casey Lamb (casey.lamb@gmail.com) for signature 2021-08-02 7:32:21 PM GMT
- Email viewed by Casey Lamb (casey.lamb@gmail.com) 2021-08-02 7:36:31 PM GMT- IP address: 74,125,209,66
- E-signature verified by Casey Lamb (casey.lamb@gmail.com) 2021-08-02 7:36:34 PM GMT- IP address: 67,244,104,197
- Agreement completed. 2021-08-02 - 7:36:34 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:	
Sari Biddelman	_
Name of Charter School Education Corporation (the Charter School Name, f the charter school is the only school operated by the education corporate Voice	
I. List all positions held on the education corporation Board of Trustees ("Boar president, treasurer, parent representative). EAC chair, HR committee member	d") (e.g.
2. Are you an employee of any school operated by the education corp	oration?
If Yes , for each school, please provide a description of the position(s) you hold responsibilities, your salary and your start date.	d, your
3. Are you related, by blood or marriage, to any person employed by the school? Yes No No If Yes, please describe the nature of your relationship and how this person contains.	
benefit from your participation. I. Are you related, by blood, marriage, or legal adoption/guardianship, to any stu	ıdent
currently enrolled in the school? Yes No No	
If Yes , please describe the nature of your relationship and how this person cobenefit from your participation.	uld
 5. Are you related, by blood or marriage, to any person that could otherwise benevour participation as a board member of this school? Yes No 	efit from
If Yes, please describe the nature of your relationship and how this person colbenefit from your participation.	uld

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Yes	\bigcup	No	igotimes

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation <u>and</u> in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and immediate family men of household holding interest in the organization conduct business with the school(s) and the nat of the interest	nber g an ting	Steps taken to avoid conflict of interest
None Pleas	se write "None" if o	applicable.	Do not leave this	spac	e blank.
Business A Business A E-mail Add Home Tele Home Add	Address:				

-last revised 04/2021

Signature: Sari Biddelman (Jul 26, 2021 11:01 EDT)

Email: sari.biddelman@gmail.com

Final Audit Report 2021-07-26

Created: 2021-07-26

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAArlHa7yiJm5gVhjTPH3VrUtCldsHGbWPe

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Sari Biddelman (sari.biddelman@gmail.com) 2021-07-26 3:01:58 PM GMT- IP address: 66.65,165,137
- Document emailed to Sari Biddelman (sari.biddelman@gmail.com) for signature 2021-07-26 3:02:00 PM GMT
- Email viewed by Sari Biddelman (sari,biddelman@gmail.com) 2021-07-26 3:02:15 PM GMT- IP address: 66,65,165,137
- E-signature verified by Sari Biddelman (sari.biddelman@gmail.com) 2021-07-26 3:02:23 PM GMT- IP address: 66,65,165,137
- Agreement completed. 2021-07-26 - 3:02:23 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

lame:
Robert de Luna
lame of Charter School Education Corporation (the Charter School Name, the charter school is the only school operated by the education corporation): /OICE Charter School
List all positions held on the education corporation Board of Trustees ("Board") (e. president, treasurer, parent representative). Secretary and board member
. Are you an employee of any school operated by the education corporation Yes No
If Yes , for each school, please provide a description of the position(s) you hold, you responsibilities, your salary and your start date.
Are you related, by blood or marriage, to any person employed by the school? Yes No No If Yes, please describe the nature of your relationship and how this person could
benefit from your participation. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No If Yes, please describe the nature of your relationship and how this person could be nefit from your participation.
benefit from your participation. Are you related, by blood or marriage, to any person that could otherwise benefit fro your participation as a board member of this school? Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

Yes	\bigcirc	No	
165	\cup	NO	

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
Plea:	se write "None" if a	pplicable.	Do not leave this spac	e blank.

Business Telephone:	
Business Address: _	
E-mail Address:	
Home Telephone:	
Home Address:	

-last revised 04/2021

Signature: Robert D. de Luna
Robert D. de Luna (Oct 28, 2021 10:59 EDT)

Email: bobdeluna@gmail.com

Final Audit Report 2021-10-28

Created: 2021-10-28

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAAqQOBNxeGfmzKu6IY6ZJQxZBPSZDNYy-C

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Robert D. de Luna (bobdeluna@gmail.com) 2021-10-28 2:59:17 PM GMT- IP address: 66,65,153,194
- Document emailed to Robert D. de Luna (bobdeluna@gmail.com) for signature 2021-10-28 2:59:18 PM GMT
- Email viewed by Robert D. de Luna (bobdeluna@gmail.com) 2021-10-28 2:59:35 PM GMT- IP address: 66,249,88,254
- E-signature verified by Robert D. de Luna (bobdeluna@gmail.com)
 2021-10-28 2:59:44 PM GMT- IP address: 66,65,153,194
- Agreement completed. 2021-10-28 - 2:59:44 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

lame:
oraine Enlow
lame of Charter School Education Corporation (the Charter School Name, the charter school is the only school operated by the education corporation): /OICE Charter School
List all positions held on the education corporation Board of Trustees ("Board") (e. president, treasurer, parent representative).
. Are you an employee of any school operated by the education corporation Yes No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
. Are you related, by blood or marriage, to any person employed by the school? Yes No If Yes, please describe the nature of your relationship and how this person could
benefit from your participation.
. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
 Are you related, by blood or marriage, to any person that could otherwise benefit fro your participation as a board member of this school? Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

Yes	\bigcirc	No	
165	\cup	NO	

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
Plea.	se write "None" ij	f applicable.	Do not leave this spa	de blank.
Business A	Telephone:			
E-mail Add	 Iress:			
Home Add	ress:			

-last revised 04/2021

Signature: Loraine Enlow

Loraine Enlow (Oct 28, 2021 14:28 EDT)

Email: lenlow@stjames.org

Final Audit Report 2021-10-28

Created: 2021-10-28

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAArMgkZeCyL7SBfvOz68FH9lNgplz-Jmyi

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Loraine Enlow (lenlow@stjames.org) 2021-10-28 6:28:19 PM GMT- IP address: 69,193,161,90
- Document emailed to Loraine Enlow (lenlow@stjames.org) for signature 2021-10-28 6:28:22 PM GMT
- Email viewed by Loraine Enlow (lenlow@stjames.org)
 2021-10-28 6:28:35 PM GMT- IP address: 69,193,161,90
- E-signature verified by Loraine Enlow (lenlow@stjames.org)
 2021-10-28 6:28:38 PM GMT- IP address: 69,193,161,90
- Agreement completed. 2021-10-28 - 6:28:38 PM GMT

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name:
Susheel J Kurien
Name of Charter School Education Corporation (the Charter School Name, f the charter school is the only school operated by the education corporation): VOICE Charter School
I. List all positions held on the education corporation Board of Trustees ("Board") (e.g president, treasurer, parent representative). Chair Music Committee, Nominating. commitee, Music Committee
2. Are you an employee of any school operated by the education corporation? Yes No No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
3. Are you related, by blood or marriage, to any person employed by the school? Yes No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
I. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No No
If Yes , please describe the nature of your relationship and how this person could benefit from your participation.
 Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school? Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

Yes	\bigcirc	No	
165	\cup	NO	

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest
Plea.	se write "None" if (applicable.	Do not leave this spa	de blank.
Business A Business A E-mail Add Home Tele	Iress:			
Home Add	_			

-last revised 04/2021

Signature: Susheel J Kurien (Oct 28, 2021 12:11 EDT)

Email: skurien@mswgroup.com

Final Audit Report 2021-10-28

Created: 2021-10-28

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAAIp6JTw0nq6zJfw5Hu6e7o8Si23BVBBeF

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by Susheel J Kurien (skurien@mswgroup.com) 2021-10-28 4:11:40 PM GMT- IP address: 172,58,231,136
- Document emailed to Susheel J Kurien (skurien@mswgroup.com) for signature 2021-10-28 4:11:42 PM GMT
- E-signature verified by Susheel J Kurien (skurien@mswgroup.com)
 2021-10-28 4:12:07 PM GMT- IP address: 172.58.231.136
- Agreement completed. 2021-10-28 - 4:12:07 PM GMT
- Email viewed by Susheel J Kurien (skurien@mswgroup.com) 2021-10-28 4:12:07 PM GMT- IP address: 172.58.231.136

Disclosure of Financial Interest by a Current or Proposed Board of Trustees Member

Name: John Yarmick
Name of Charter School Education Corporation (the Charter School Name, if the charter school is the only school operated by the education corporation): VOICE Charter School
List all positions held on the education corporation Board of Trustees ("Board") (e.g. president, treasurer, parent representative). Trustee
2. Are you an employee of any school operated by the education corporation Yes No
If Yes , for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.
 3. Are you related, by blood or marriage, to any person employed by the school? Yes No No If Yes, please describe the nature of your relationship and how this person could benefit from your participation.
 4. Are you related, by blood, marriage, or legal adoption/guardianship, to any student currently enrolled in the school? Yes No If Yes, please describe the nature of your relationship and how this person could benefit from your participation.
5. Are you related, by blood or marriage, to any person that could otherwise benefit from your participation as a board member of this school?Yes No
If Yes, please describe the nature of your relationship and how this person could benefit from your participation.

Yes	\bigcirc	No	
165	\cup	NO	

If **Yes**, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date.

7. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) operated by the education corporation during the time you have served on the Board, and in the six-month period prior to such service. If there has been no such interest or transaction, write None. Please note that if you answered Yes to Questions 2-3 above, you need not disclose again your employment status, salary, etc.

Date(s)	Nature of financial interest/transaction	Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion)	Name of person holding interest or engaging in transaction and relationship to you
Pleas None	e write "None" if a	pplicable. Do not leave t	his space blank.

8. Identify each individual, business, corporation, union association, firm, partnership, franchise holding company, joint-stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) operated by the education corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write "None."

Organization conducting business with the school(s)	Nature of business conducted	Approximate value of the business conducted	Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest	Steps taken to avoid conflict of interest	
Plea.	se write "None" if o	applicable.	Do not leave this spac	e blank.	
Business 1	Геlephone:				
Business Address:					
E-mail Address:j					
Home Tele	phone:				
Home Add	ress:				

-last revised 04/2021

Signature: John Yarmick (Oct 28, 2021 10:26 EDT)

Email: jyarmick@gmail.com

NYSED 202021 BOT Financial Disclosure Form

Final Audit Report 2021-10-28

Created: 2021-10-28

By: Jen Pasek (jen@pasekconsulting.com)

Status: Signed

Transaction ID: CBJCHBCAABAAzZhdklbn5jy0nNfBlcsyN1XFpD6JbYeL

"NYSED 202021 BOT Financial Disclosure Form" History

- Web Form created by Jen Pasek (jen@pasekconsulting.com) 2021-06-15 7:04:17 PM GMT
- Web Form filled in by John Yarmick (jyarmick@gmail.com) 2021-10-28 2:26:56 PM GMT- IP address: 173,231,109,86
- Document emailed to John Yarmick (jyarmick@gmail.com) for signature 2021-10-28 2:26:58 PM GMT
- Email viewed by John Yarmick (jyarmick@gmail.com) 2021-10-28 2:27:16 PM GMT- IP address: 173,231,109,86
- E-signature verified by John Yarmick (jyarmick@gmail.com) 2021-10-28 2:27:27 PM GMT- IP address: 173,231,109,86
- Agreement completed. 2021-10-28 - 2:27:27 PM GMT



VOICE Charter School of New York Minutes of July 22, 2020 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Rick

Grassey, Michael Guarini, Michael Karp, Susheel Kurien, Karen

Valbrun, John Yarmick.

Absent Trustees: Loraine Enlow, Casey Lamb.

Other Attendees: Evelyn Gargano, Franklin Headley, Jordan Paul.

Date and Time: July 22, 2020, 6:35 pm to 8:25 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:35 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the June 10 board meeting were approved.
- 3. On behalf of the Finance Committee, Mr. Grassey presented financial data for the end of the fiscal year. Conversation ensued about the timing of certain budgeted items, including the possibility of prepaying certain expenses on the FY20 budget.
- 4. On behalf of the Education and Accountability Committee, Ms. Biddelman offered a preview of the upcoming committee meeting, which will focus on setting goals for virtual teaching and learning.



- 5. On behalf of the Nominating Committee, Mr. Guarini noted that the committee has reviewed the committee's charter and created preliminary objectives for the coming school year. The board's diversity continues to be a committee focus. Mr. Cohen clarified that each committee will review its charter at the beginning of every school year and submit it to the board for approval.
- 6. On behalf of the HR Committee, Mr. Karp noted upcoming meeting dates.
- 7. On behalf of the Music Committee, Mr. Kurien shared the outcomes of three meetings, including the matrixing of the Music Department to enable more robust integration of music in other curricular teaching, the review of content with an eye for any racist bias, and a recalibration of the music curriculum to address the challenges of remote education.
- 8. In his Principal's report, Mr. Headley provided an update on training for the school's teachers and staff on applying trauma-informed practices to the start of the school year. He then outlined the school's reopening plan and provided the rationale for decisions, all informed by discussions with parents, teachers, and staff. Mr. Cohen noted that the plans take into account guidance from the New York State Departments of Health and Education. A discussion ensued about the turnaround time of COVID testing results, which is an important factor in determining the timing of transitions between the school's reopening phases. Mr. Headley added that the plan, which needs to be submitted to the State by July 31, would continue to evolve, as the State expects given the fluidity of the pandemic.
- 9. Mr. Cohen provided further detail about the school's COVID plan. He walked the board through a draft document that lays out each phase of the plan and what would trigger transitions between phases. After a motion duly made and seconded, the board approved the plan, conditional upon no board member raising any new objections or concerns by August 27. (Any objection would necessitate further discussion and a revote.) The board subsequently discussed how factors would be assessed to determine transitions between phases. After a motion duly made and seconded, the board also approved procedural clarity: Mr. Cohen would be authorized to determine which changes constitute material changes (requiring a board or Executive Committee discussion, depending on timing) and which are nonmaterial (which Mr. Cohen can decide and subsequently inform the board of the decision). For material changes to be decided by the Executive Committee, all board members would be invited to the meeting. Any transition between reopening phases would require a full board vote.
- 10. The board went into executive session at 7:55 to discuss a real estate matter. No action was taken.
- 11. The meeting was adjourned at 8:25 pm.





VOICE Charter School of New York Minutes of August 26, 2020 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Michael Guarini, Michael Karp, Susheel Kurien, Karen

Valbrun.

Absent Trustees: Rick Grassey, Casey Lamb, John Yarmick.

Other Attendees: Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: August 26, 2020, 6:35 pm to 7:40 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:35 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the July 22 board meeting were approved.
- 3. Mr. Cohen shared the personal news of two board members. Ms. Lamb gave birth to her baby at the beginning of August. Ms. Biddelman has become engaged. Mr. Cohen and the rest of the board congratulated both.
- 4. On behalf of the Education and Accountability Committee, Ms. Biddelman provided an update on the committee's recent meeting with school directors, which focused on short-term and aspirational (three-to-five-year) goals, as well as professional development schedules for each division. They also focused on student developmental goals—the different qualities to be developed for students in different grades—and how to align those

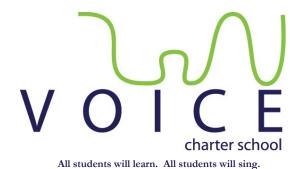


developmental goals with VOICE's core values. Mr. Karp added that the Education and Accountability Committee goals would be shared with the HR Committee in order to align student and staff goals and inform staff training across the organization. Subsequent discussion ensued about the possible impact of remote learning on students, including their social-emotional and executive function development. Mr. Headley provided additional context, sharing thoughts about the burdens on working parents and the importance of engagement and building student skills.

- 5. On behalf of the Finance Committee, Mr. McGarrigle reported that the audit is underway. He then provided an update on the PPP loan forgiveness application and presented July's financial figures, which included small deviations from budget.
- 6. On behalf of the HR Committee, Mr. Karp commented on the challenges of working with students and parents virtually and the need for greater emphasis on staff development and alignment with Education and Accountability Committee work. He reported on results of the June staff survey, including staff members' expressions of need for virtual-instruction training. Mr. Headley led subsequent discussions that touched on response rates for staff surveys and efforts to support staff morale during virtual learning.
- 7. On behalf of the Admissions and Planning Committee, Mr. de Luna shared current enrollment data. He summarized enrollment in the different grades, flagging oversubscription and shortages. He also talked about outreach efforts during the pandemic. Mr. Headley added his thoughts on the possible impact on enrollment as families at other schools address the realities of the promised in-person programming.
- 8. After a motion duly made and seconded, the 2020-21 VOICE Family Calendar was approved.
- 9. After a motion duly made and seconded, the 2020-21 VOICE Board of Trustees Calendar was approved.
- 10. In his Principal's report, Mr. Headley summarized the virtual summer program for students, which was an astounding success, both for parent satisfaction and student engagement. He discussed the start of this year's professional development program, with its connections to staff summer workshops on data inquiry and trauma-informed healing. Mr. Headley reported that 98% of staff who responded to a survey about the school's antiracism and equity program found the program effective or highly effective. Mr. Cohen added that a training for board members with the same equity consultants is being planned. Mr. Headley concluded with updates on staffing and expected state budget cuts.



- 11. The board went into executive session at 7:35 to discuss a real estate matter. No action was taken.
- 12. The meeting was adjourned at 7:40 pm.



VOICE Charter School of New York Minutes of September 23, 2020 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Rick

Grassey, Michael Guarini, Michael Karp, Susheel Kurien, Karen

Valbrun, John Yarmick.

Absent Trustees: Loraine Enlow, Casey Lamb.

Other Attendees: Patrick Ford, Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: September 23, 2020, 6:35 pm to 7:53 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:35 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the August 26 board meeting were approved.
- 3. On behalf of the Finance Committee, Mr. McGarrigle reported that there were no surprises in the July or August financials, with expected expenses and no revenue yet for the new fiscal year. Mr. Yarmick added that the annual audit is wrapping up, and the board would have the full report next month.
- 4. On behalf of the HR Committee, Mr. Karp reported on the committee's upcoming work on three priorities: the creation of a strategic plan for the HR Department, the four planned staff surveys, and a review of divisional goals, with an emphasis on staff development, for the coming year.



- 5. On behalf of the Admissions and Planning Committee, Mr. Ford updated the board on student enrollment, which has been steady in recent weeks. Vanguard outreach to prospective kindergarten and first grade students was starting to yield results, with the process to enroll five or six new students underway. Enrollment in the other grades is at or above targets.
- 6. Mr. Ford presented revisions to VOICE policy and written documents. Changes included adopting the Parents' Bill of Rights for Data Privacy and Security, appending it to the VOICE Family & Student Handbook, and revising the handbook's table of contents to reflect the change. Ensuing discussion touched on whether other changes would be necessary to reflect the school's virtual operation, and Mr. Headley noted that no long-term changes appear to be needed. After a motion duly made and seconded, the Parents' Bill of Rights was approved. And after another motion duly made and seconded, the revision of the Family & Student Handbook was approved.
- 7. In his Principal's report, Mr. Headley summarized a recent call with VOICE's charter authorizer, the Department of Education, whose staff was complimentary of the school's reopening plan. Conversation among board members ensued about criteria for building closure once the In-School Participation program begins. Mr. Cohen noted that Mr. Headley serves on the Board of Jacob Riis Settlement House, the organization that VOICE has contracted to staff VOICE's In-School Participation program, and VOICE is working with attorneys to ensure that there is no conflict of interest and that appropriate disclosures are made. Mr. Headley noted that most families did not have an extreme need to send their children to the program, and he estimated that 60 children would participate. The rest of his report focused on the possibility of the school being used as a polling site, the success of the school's proactive program to ensure students have the required immunizations, last week's well-attended parent meeting, and the school's ongoing anti-racism work.
- 8. Mr. Cohen noted that the two-part anti-racism sessions for board members would take place on October 5 and October 8.
- 9. The board went into executive session at 7:45 to discuss a real estate matter. No action was taken.
- 10. The meeting was adjourned at 7:53 pm.



VOICE Charter School of New York Minutes of October 28, 2020 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Rick

Grassey, Michael Guarini, Michael Karp, Susheel Kurien, Karen

Valbrun, John Yarmick.

Absent Trustees: Loraine Enlow, Casey Lamb.

Other Attendees: Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: October 28, 2020, 6:35 pm to 8:03 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:35 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the September 23 board meeting were approved.
- 3. On behalf of the Audit Committee, Mr. Yarmick presented an overview of the recent audit. Despite increased operating expenditures due to the pandemic, the school remains in a good financial position, and its investments continue to be relatively risk-free. The auditors expressed a high regard for VOICE's accounting. After a motion duly made and seconded, the audit was approved.
- 4. On behalf of the Finance Committee, Mr. McGarrigle reported on September's finances, after the first month of the school's new year. He noted higher income than budgeted due to

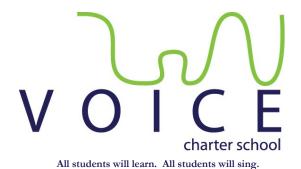


strong enrollment and special education reimbursement. Spending was also higher in some areas, especially for technology for staff, but the overall budget is in good shape.

- 5. On behalf of the Education and Accountability Committee, Ms. Biddelman reported on progress in remote teaching and learning, including more small-group instruction and more individual and intervention services. Challenges include tracking data differently. Professional development is also evolving to match the remote instruction, and with staff challenges, it has become more important to recognize all successes. There is also greater focus on incorporating more diversity in the curriculum.
- 6. On behalf of the HR Committee, Mr. Karp reported on the committee's recent focus on two topics: supporting staff to attain goals established through the development of student graduate "portraits" within each division, and refining staff development and evaluation frameworks for this year. The committee has also discussed this year's equity and antiracism initiative, as well as how to sustain progress.
- 7. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on current student enrollment, noting that overall enrollment is a little above budget, even though kindergarten and first grade are a little under-enrolled. Mr. Headley added that there has been remarkable stability in enrollment, possibly reflecting families' reluctance to make changes in the current environment.
- 8. On behalf of the Music Committee, Mr. Kurien praised Ms. Drapek's leadership of the Music Department, citing a smooth translation of the existing curriculum to virtual instruction. Mr. Headley added that the students' winter performances may take place in January.
- 9. In his Principal's report, Mr. Headley provided updates on the In-School Participation program, which is currently serving approximately 40 students, and the Jacob Riis Settlement House afterschool program. He added that VOICE will hold a memorial event in January for Jawann Haynes, a VOICE dean who died earlier this year; the memorial will include a dedication of the upper campus gymnasium to Mr. Haynes. In general, Mr. Headley summarized parental feedback as very positive about the school's activities, quite possibly the result of more involved and more frequent interaction between the school and the families, yielding greater transparency and understanding. He provided an update on the school's work on racial equity, which was followed by a discussion about the challenges of testing during remote instruction.
- 10. The board went into executive session at 7:33 pm to discuss real estate matters. No actions were taken.



11. The meeting was adjourned at 8:03 pm.



VOICE Charter School of New York Minutes of November 18, 2020 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Michael

Guarini, Susheel Kurien, Karen Valbrun, John Yarmick.

Absent Trustees: Loraine Enlow, Rick Grassey, Michael Karp, Casey Lamb.

Other Attendees: Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: November 18 2020, 6:37 pm to 9:13 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:37 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the October 28 board meeting were approved.
- 3. On behalf of the Finance Committee, Mr. McGarrigle reported on October's finances after the second month of the school's new year. Income continues to be higher than budgeted due to strong enrollment and special education reimbursement. Expenses are in good shape despite COVID expenditures. He added that VOICE has submitted to Citibank an application for PPP loan forgiveness.
- 4. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on current student enrollment, noting that overall enrollment remains steady and a little above budget, while kindergarten and first grade are still a little under-enrolled.



- 5. In response to the Mayor's announcement that all NYC Department of Education buildings would be closed the following day, board members discussed Mr. Headley's proposed plan to pause the In-School Participation program for an indefinite period of time. Topics discussed included the needs of families and staffing considerations, as well as the possibility of using a different building for the program. The board also discussed the use of Jacob Riis staff members who oversee the In-School Participation program in support of virtual instruction during the program's pause. Following a motion duly made and seconded, the plan to pause the program was approved. Mr. Headley and Mr. Cohen will continue to discuss plans for resuming the program; the resumption would require approval from the board or the Executive Committee.
- 6. In his Principal's report, Mr. Headley discussed the support he has been receiving from colleagues and institutions, as well as from the board, and he summarized the supports and related initiatives undertaken to ensure staff well-being.
- 7. On behalf of the Music Committee, Mr. Kurien summarized some of the questions and challenges facing the school's Music Department in the pandemic, including how to asses students on Zoom, how to handle remedial instruction (especially for students new to VOICE), how performances can take place, and how the board can be supportive.
- 8. Mr. Cohen reported that Mr. Yarmick will be stepping down from the board but will continue to advise the board, and especially the Audit Committee, in an unofficial capacity. The rest of the board joined Mr. Cohen in thanking Mr. Yarmick for his contributions past and future.
- 9. Mr. Cohen invited board members to consider possible board committee reassignments.
- 10. The board went into executive session at 7:43 pm to discuss real estate and personnel matters. One action was taken. As a result of the session, following a motion duly made and seconded, the board approved, adopted, and authorized a Facilities Transition Agreement, by and between Voice Charter School and Growing Up Green Charter School, substantially in the form as submitted to the board prior to this meeting, subject to such modifications as the officers of Voice, with and upon the advice of counsel, shall deem necessary and appropriate, and the transactions contemplated thereby.
- 11. Following the executive session, the meeting was adjourned at 9:13 pm.



VOICE Charter School of New York Minutes of December 16, 2020 Board Meeting

Trustees in Attendance: Marc Cohen, Robert de Luna, Chris Doyle, Rick Grassey, Michael

Guarini, Michael Karp, Susheel Kurien, Casey Lamb, Karen

Valbrun.

Absent Trustees: Sari Biddelman, Loraine Enlow.

Other Attendees: Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: December 16, 2020, 6:40 pm to 7:35 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:40 pm. Mr. de Luna served as meeting secretary.
- 2. Mr. Cohen reported that the PPP loan had been forgiven and thanked Mr. Ficeto, Mr. Headley, Mr. Grassey, and Mr. McGarrigle for their work.
- 3. Mr. Cohen reported that VOICE had signed a lease with the church on new basement space, which VOICE will use once full activity returns to campus.
- 4. Mr. Cohen also reported on the Executive Committee's vote to reopen the In-School Participation program to accommodate families' needs.
- 5. On behalf of the Finance Committee, Mr. McGarrigle reported on November's finances. Continuing the trend exhibited in recent months, income was higher than budgeted due to strong enrollment and special education reimbursement, and expenses were also higher



than normal due to COVID-related expenditures. The net result is a modest deficit compared to budget.

- 6. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment, noting that overall enrollment remains steady and a little above budget, despite kindergarten and first grade still being a little under-enrolled. Discussion ensued on attendance-taking methods and expectations during virtual instruction.
- 7. In his Principal's report, Mr. Headley provided an update on the reopening of the In-School Participation program, including current testing protocols and the absence of any parental complaints. He discussed plans for on-site COVID testing in January, and he gave an overview of concerns about and efforts to counter staff and student burnout. He also shared an overview of things to watch for on the political front as a new session gets underway.
- 8. Mr. Doyle proposed a revision to the draft of the November 18 board meeting minutes. After a motion duly made and seconded, the revised minutes were approved.
- 9. Mr. Cohen and Mr. Grassey led a discussion of two items on the school's financial spreadsheet—the documentation of PPP loan forgiveness and fluctuations in the bond portfolio.
- 10. The board went into executive session at 7:23 pm to discuss a real estate matter. No action was taken.
- 11. The meeting was adjourned at 7:35 pm.



VOICE Charter School of New York Minutes of January 13, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Rick Grassey, Michael Guarini, Michael Karp, Susheel

Kurien, Casey Lamb, Karen Valbrun.

Absent Trustees:

Other Attendees: Thomas Ficeto, Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: January 13, 2021, 6:34 pm to 7:45 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:34 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the December 18 board meeting were approved.
- 3. Mr. Cohen noted that, given that COVID-19 vaccination is now underway, VOICE should begin to develop plans for the school's reopening. He charged the Admissions and Planning Committee with beginning those discussions before the next board meeting.
- 4. On behalf of the Finance Committee, Mr. McGarrigle reported on December's finances. Continuing recent trends, revenue was higher than budgeted due to strong enrollment and special education reimbursement, and expenses were higher than budgeted due to COVID-related expenditures. Discussion ensued about the possibility of new federal support.



- 5. Mr. Headley discussed his research on augmenting the life insurance benefit for staff, which would involve a modest expense for the school. Additional examination of the terms of the policy is underway.
- 6. On behalf of the HR and Talent Committee, Mr. Karp provided updates on the HR Department's work on equity and anti-racism and on mid-year staff evaluations. He also expressed an interest in adding another board member to the committee.
- 7. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment, noting that overall enrollment remains steady and a little above budget, despite kindergarten and first grade still being under-enrolled. Applications for those who wish to begin attending VOICE next year were mailed out to more than 30,000 homes.
- 8. On behalf of the Education and Accountability Committee, Ms. Lamb discussed work in progress to develop school-wide accountability metrics for the year, as well as the challenge of aligning metrics with those of the State, since the State has paused testing.
- 9. Ms. Lamb noted that she had connected a possible candidate to join the board with Ms. Valbrun. Mr. Kurien noted that the Nominating Committee would do the usual vetting.
- 10. The board went into executive session at 7:10 pm to discuss personnel and real estate matters. No actions were taken.
- 11. The meeting was adjourned at 7:45 pm.



VOICE Charter School of New York Minutes of February 10, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Rick Grassey,

Michael Guarini, Michael Karp, Susheel Kurien, Casey Lamb, Karen

Valbrun.

Absent Trustees: Chris Doyle, Loraine Enlow.

Other Attendees: Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: February 10, 2021, 6:37 pm to 8:05 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:37 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the January 13 board meeting were approved.
- 3. On behalf of the Education and Accountability Committee, Ms. Biddleman outlined the work associated with establishing school-wide goals and metrics for the current school year. She and Mr. Headley noted that these goals and metrics will necessarily be different because of remote teaching and learning.
- 4. On behalf of the Finance Committee, Mr. Grassey detailed a plan to increase life insurance coverage for the school's staff for a modest cost. The upgrade will increase the coverage from one times salary to three times salary, at a cost to the school of less than \$25,000.



- 5. Also on behalf of the Finance Committee, Mr. McGarrigle reported on January's finances, noting that the picture remains the same. Despite above-budget revenue, COVID-related expenses are resulting in the school's overall finances being modestly below budget.
- 6. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment, noting that it remains steady and a little above budget, despite kindergarten and first grade still being under-enrolled. Paper applications received for next year trail numbers from previous years, necessitating additional strategies for recruitment.
- 7. On behalf of the Nominating Committee, Mr. de Luna noted that a candidate is undergoing assessment for board consideration, and the process will continue to take time, including the candidate's attendance at a minimum of two board meetings. Led by Mr. Kurien, discussion ensued on the needed qualifications of new board candidates and the desire to find more diverse candidates who better represent the communities that VOICE serves.
- 8. On behalf of the HR and Talent Committee, Mr. Karp provided an update on the committee's most recent discussions, which focused on qualification wishes for a new board member, anticipated staffing needs for next year, ongoing equity and anti-racism training, a staff survey, and a review of the staff handbook.
- 9. In his Principal's report, Mr. Headley provided an update on bus and subway advertisements to attract new students. He also discussed efforts to get staff vaccinated against COVID-19, noting that more than 50 percent are already vaccinated and expectations are that 70 percent will be vaccinated by April. A corollary effort has staff working to help the family members of VOICE students getting appointments to be vaccinated. He also addressed potential scenarios for reopening the school to in-person attendance and instruction, perhaps as soon as April. Participation will be voluntary for both students and staff. Also on the table are the beginnings of plans for summer school.
- 10. Mr. Cohen shared preliminary news about the admissions of VOICE students to high schools of their choice. More detail will be available after all acceptance decisions are announced by March 1.
- 11. The board went into executive session at 7:50 pm to discuss real estate and personnel matters. No action was taken.
- 12. The meeting was adjourned at 8:05 pm.



VOICE Charter School of New York Minutes of March 17, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Michael Guarini, Michael Karp, Susheel Kurien, Casey

Lamb, Karen Valbrun.

Absent Trustees: Rick Grassey

Other Attendees: Sheila Durant, Patrick Ford, Franklin Headley, Ray McGarrigle,

Brenda O'Connor, Jordan Paul.

Date and Time: March 17, 2021, 6:35 pm to 8:36 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:35 pm. Mr. de Luna served as meeting secretary.
- 2. Mr. Cohen welcomed Sheila Durant, who introduced herself and discussed her career in education.
- 3. After a motion duly made and seconded, the minutes of the February 10 board meeting were approved.
- 4. On behalf of the HR and Talent Committee, Mr. Karp shared the results of the annual staff survey, highlighting greater staff participation than last year and sharing certain takeaways, including several reflecting favorably on VOICE being a respectful place to work. Ms. O'Connor provided greater detail about response differences among VOICE's divisions.



- 5. Mr. Ford introduced the district safety plan, which outlines response plans in the event of school-based emergencies. Discussion ensued and touched on the current school security staff. Mr. Cohen suggested the addition of language to the plan formalizing the board's notification in the event of an emergency. After a motion duly made and seconded, the safety plan was approved substantially in the form presented to the board.
- 6. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment. While enrollment changed more than in previous months—five students departed—overall enrollment remains above budget and turnover has been much lower than in most years. Regarding applications for next year, the numbers overall are down, but application types that have traditionally been the most likely to turn into attending student (e.g., paper applications and direct applications) are up; most of the decline is in Common App applications, which have typically yielded a much lower percentage of attending students. Mr. Ford provided an update on an ongoing advertising campaign aimed at attracting new student families. Discussion ensued based on the committee's recommendation for the number of free lunch preference spots to allocate this year. After a motion duly made and seconded, seven free/reduced lunch preference spots for 2021-22 enrollment were approved.
- 7. On behalf of the Finance Committee, Mr. McGarrigle reported on February's finances, underscoring consistency with the narrative of recent months. Despite above-budget revenue, COVID-related expenses are resulting in the school's overall finances being modestly below budget. Conversation ensued about budgeting for future staffing needs and addressing post-pandemic trauma.
- 8. Mr. Cohen noted that the 990 form, a draft of which had previously been shared with board members for review, would be submitted the following day.
- 9. On behalf of the Education and Accountability Committee, Ms. Biddleman shared that the committee had reviewed recent academic assessment data from the lower elementary division, with the goal of providing greater support to any students who are struggling. She led a discussion about preliminary plans to open the campus for some student activities, with a focus on social-emotional and physical health. Mr. Headley discussed some of the uncertainties remaining about state testing. Conversation ensued about state testing.
- 10. In his Principal's report, Mr. Headley advanced the discussion about preliminary plans for children to return to in-person activities on a voluntary basis, in parallel with the ongoing virtual program. He also discussed his ongoing discussions with parents and shared some of their wishes and concerns. Dr. Valbrun urged Mr. Headley and the trustees to carefully consider those students who do better during remote programming in planning for the coming school year and beyond. Conversation ensued about the different experiences that



students have had during remote instruction and how to ensure equity. Mr. Headley concluded by updating the board with the status of staff vaccinations.

- 11. The board went into executive session at 8:21 pm to discuss a real estate matter. No action was taken.
- 12. The meeting was adjourned at 8:36 pm.

Robert de Luna, Secretary Approved April 21. 2021



VOICE Charter School of New York Minutes of April 5, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Rick Grassey, Michael Karp, Susheel Kurien, Casey Lamb.

Absent Trustees: Michael Guarini, Karen Valbrun.

Other Attendees: Thomas Ficeto, Patrick Ford, Franklin Headley, Matthew Kolman,

Ray McGarrigle, Jordan Paul.

Date and Time: April 5, 2021, 6:04 pm to 7:11 pm

Location: Zoom Virtual Meeting

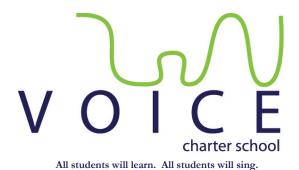
AGENDA ITEMS

1. Approval of a revision to the Middle School PREP In-School Participation Reopening Plan

BOARD DELIBERATIONS

- 1. Mr. Cohen called the meeting to order at 6:04 pm. Mr. de Luna served as meeting secretary.
- 2. Mr. Cohen explained that the Middle School PREP In-School Participation Reopening Plan had been reviewed and recommended for passage by the Education and Accountability Committee, but it requires a board vote because it constitutes a material change to the 2020-21 Reopening Plan. Mr. Kolman presented an overview of the plan and program. Discussion ensued about safety concerns and precautions, scheduling, music classes, and state exams. After a motion duly made and seconded, the revision of the Middle School PREP In-School Participation Reopening Plan was approved.
- 3. The board went into executive session at 6:28 pm to discuss a real estate matter. No action was taken.
- 4. The meeting was adjourned at 7:11 pm.

Robert de Luna, Secretary Approved April 21, 2021



VOICE Charter School of New York Minutes of April 21, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Rick Grassey, Michael Guarini, Michael Karp, Susheel

Kurien, Casey Lamb, Karen Valbrun.

Absent Trustees:

Other Attendees: Sheila Durant, Patrick Ford, Franklin Headley, Ray McGarrigle,

Jordan Paul.

Date and Time: April 21, 2021, 6:34 pm to 8:29 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:34 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the March 17 board meeting were approved.
- 3. After a motion duly made and seconded, the minutes of the April 5 board meeting were approved.
- 4. On behalf of the Education and Accountability Committee, Ms. Biddleman shared updates on student academic progress, noting exceptional growth in technological skills. She led a discussion on plans for upcoming in-school activities, including state testing. Mr. Headley noted that the first cohort of in-school participation students have completed their two weeks, with very positive feedback overall. He then added that a growing number of middle school students have been electing to take state exams and that VOICE would offer



in-person summer programming with an emphasis on students' social-emotional and physical well-being.

- 5. On behalf of the Finance Committee, Mr. McGarrigle reported on March's finances, which continue to show above-budget revenue and above-budget expenses related to COVID—resulting in the school's overall financial performance being modestly below budget. Mr. Grassey added an update on pricing negotiations over staff health care benefits.
- 6. On behalf of the HR and Talent Committee, Mr. Karp reported that offer letters have gone out to teachers and other staff for next year. Staff turnover for the incoming 2021-22 school year is expected to be relatively low.
- 7. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment, which remains above budget. He provided an overview on the admissions lottery, student invitations, and student acceptances, noting an aggressive plan to fill spots as early as possible for next year.
- 8. On behalf of the Nominating Committee, Mr. Kurien shared the committee's thoughts on diversifying the board's membership, including a potential program in partnership with a local graduate school of education. Conversation ensued about parent participation in board meetings and the current status of the school's Parent Association.
- 9. In his Principal's report, Mr. Headley discussed progress in the vaccination of staff, noting that it was unclear whether the city and state would mandate or allow remote instruction in the fall. He reported a growing acceptance among teachers and staff to return to the campus, and he answered questions about remote instruction. He also provided an update about COVID testing and related funding.
- 10. Mr. Cohen noted that he had approved a nonmaterial change to the reopening plan related to physical distancing guidelines.
- 11. The board went into executive session at 7:30 pm to discuss real estate and personnel matters.
- 12. Mr. Cohen called the meeting to order again at 7:50 pm. Following the executive session discussion, the following resolutions were introduced:

RESOLVED, that the board, pursuant to the exercise of the good faith judgment of each of the trustees, believes it is advisable, desirable, fair to, and in the best interests of the school that the board approve, adopt, and authorize a lease for the premises located at 36-49 11th Street, Long Island City, New York (the "11th Street lease") and a lease extension and



modification agreement with respect to that certain lease concerning the premises located at 36-24 12th Street, Long Island City (the "12th Street lease," and, collectively, with the 11th Street lease, the "leases"), in each case, substantially on the material terms and conditions included in the drafts of the leases that were submitted to the board prior to this meeting; and it is further

RESOLVED, that the officers of the school are authorized to enter into, at their discretion, an agreement or agreements to merge the two leases for the purpose of satisfying certain conditions related to charter school facilities rental subsidies; and it is further

RESOLVED, that the transactions contemplated by the leases be, and they hereby are, approved and authorized in all respects; and it is further

RESOLVED, that the chair of the board, the president, the treasurer, and the secretary of the school (the "authorized officers") be, and each of them hereby is, authorized and empowered, in the name and on behalf of the school, to execute and deliver the leases and any agreements to merge the leases, with such modifications as any such authorized officers, with and upon the advice of counsel, shall deem necessary and appropriate, and the execution and delivery of the leases and any agreements to merge the leases to be conclusive evidence that the same has been approved pursuant to these resolutions.

After a motion duly made and seconded, the resolutions were approved.

- 13. Discussion ensued about the board's fulfillment of duties and responsibilities to stakeholders and how it could evolve to better serve its function. It was decided that a survey would be created for and circulated among board members to further the discussion.
- 14. The meeting was adjourned at 8:29 pm.

Robert de Luna, Secretary Approved May 19, 2021



VOICE Charter School of New York Minutes of May 19, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Rick Grassey, Michael Guarini, Michael Karp, Casey Lamb,

Karen Valbrun.

Absent Trustees: Susheel Kurien.

Other Attendees: Sheila Durant, Franklin Headley, Ray McGarrigle, Jordan Paul.

Date and Time: May 19, 2021, 6:34 pm to 7:56 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

1. Approval of Board of Trustee Meeting Minutes

- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:34 pm. Mr. de Luna served as meeting secretary.
- 2. After a motion duly made and seconded, the minutes of the April 21 board meeting were approved.
- 3. On behalf of the Finance Committee, Mr. McGarrigle reported on April's finances, which continue to show above-budget revenue and above-budget expenses related to COVID—resulting in the school's overall financial performance being modestly below budget. Mr. Grassey added an update on pricing negotiations over staff health care benefits. Discussion followed on federal COVID-19 stimulus funds. Mr. Cohen reported on progress in the preparation of next year's budget, which will be shared with board members in advance of the next meeting so it can be voted on at that meeting.



VOICE Charter School of New York Minutes of June 9, 2021 Board Meeting

Trustees in Attendance: Marc Cohen, Sari Biddelman, Robert de Luna, Chris Doyle, Loraine

Enlow, Rick Grassey, Michael Guarini, Michael Karp, Susheel

Kurien, Casey Lamb, Karen Valbrun.

Absent Trustees: None.

Other Attendees: Patrick Ford, Franklin Headley, Ray McGarrigle, Brenda O'Connor,

Christine Papania, Jordan Paul, Juan José Vásquez.

Date and Time: June 9, 2021, 6:34 pm to 8:57 pm

Location: Zoom Virtual Meeting

AGENDA ITEMS

- 1. Approval of Board of Trustee Meeting Minutes
- 2. Committees and Task Forces
- 3. Old Business
- 4. New Business

- 1. Mr. Cohen called the meeting to order at 6:34 pm. Mr. de Luna served as meeting secretary.
- 2. Mr. Cohen thanked VOICE staff for the hard work in preparation for the meeting, and he welcomed both Christine Papania, who introduced herself and discussed her career in choral music education, and Juan José Vásquez, who was observing as a VOICE parent.
- 3. After a motion duly made and seconded, the minutes of the May 19 board meeting were approved.
- 4. Mr. Cohen reported that he had emailed board members the results of the equity and anti-racism audit, which will be discussed at a future meeting.
- 5. On behalf of the HR and Talent Committee, Mr. Karp discussed three changes to the Employee Handbook for board consideration: an updated protocol related to safety



incidents; a new employee time-clock procedure; and an expansion of parental leave/bereavement benefits. Ms. O'Connor answered questions related to the changes. After a minor correction and a motion duly made and seconded, the changes to the Employee Handbook were approved.

- 6. On behalf of the Music Committee, Ms. Enlow and Mr. Kurien provided an update on the Music Department's progress during the pandemic, including the collection of music assessment data. Conversation ensued about the integration of these data with other academic data and metrics that compose the school's dashboard, as well as about lessons learned from remote music instruction.
- 7. On behalf of the Education Accountability Committee, Ms. Biddelman presented the proposed 2021-22 academic calendar, flagging minor deviations from previous years. Mr. Headley underscored the structural flexibility that allows for celebration of religious holidays that fall on instructional days. After a motion duly made and seconded, the 2021-22 academic calendar was approved.
- 8. Mr. Cohen presented the proposed 2021-22 board of trustees calendar, noting the probability of regulatory changes affecting remote meetings. After a motion duly made and seconded, the 2021-22 board of trustees calendar was approved.
- 9. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment, which remains virtually unchanged, and on the admissions process for the 2021-22 school year, which is making progress towards admissions targets.
- 10. On behalf of the Finance Committee, Mr. McGarrigle introduced the proposed 2021-22 budget, commenting on student enrollment, pandemic-related staffing, federal funding, technological needs, and staff compensation. Discussion continued about staffing related to pandemic issues. After a motion duly made and seconded, the 2021-22 budget was approved.
- 11. Mr. Cohen shared highlights related to the acceptance of VOICE students to prestigious high schools and praised the Middle School team for their hard work in effecting these results. Discussion ensued on tracking VOICE alumni participation in music performance after graduation.
- 12. On behalf of the Nominating Committee, Mr. de Luna reported that the three-year terms of four current board members were expiring. All four board members are eligible for another term, and all expressed an interest in being considered for another term. After four motions



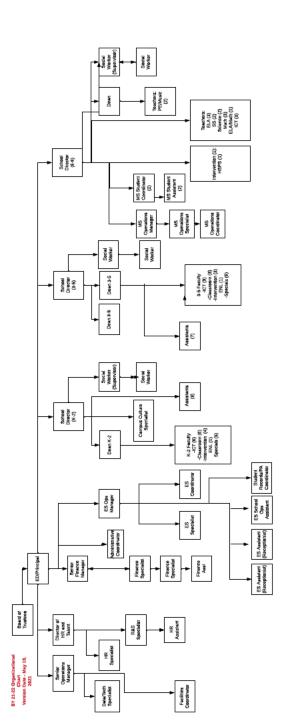
duly made and seconded, Marc Cohen, Michael Guarini, Michael Karp, and Rick Grassey were individually reelected to the board.

- 13. On behalf of the Nominating Committee, Mr. de Luna reported the committee's recommendation to approve Sheila Durant's election to the board. After a motion duly made and seconded, Sheila Durant was elected to the board.
- 14. On behalf of the Nominating Committee, Mr. de Luna announced the closure of the nominating period, with four candidates for officer positions, one for each position: Casey Lamb was the nominee for chair/president; Karen Valbrun, the nominee for vice chair/vice president; Rick Grassey, the nominee for treasurer; and Robert de Luna, the nominee for secretary. Brief discussion ensued on election protocol. After four motions duly made and seconded, the four nominees were individually elected to their respective officer roles. Mr. Cohen, Ms. Lamb, and Mr. Headley offered comments and gratitude for the outgoing and incoming officers.
- 15. In his Principal's report, Mr. Headley provided an update on in-school activities and summer school plans, as well as perspectives on lessons learned from remote instruction that will contribute to thinking about next year.
- 16. The board went into executive session at 8:11 pm to discuss a personnel matter.
- 17. Following the executive session, the public session reconvened at 8:50 for a vote. Following a motion duly made and seconded, the offer letter to be presented to Mr. Headley for the 2021-22 school year was approved.
- 18. The meeting was adjourned at 8:57 pm.



- 4. On behalf of the Music Committee, Ms. Enlow provided an update on a recent meeting with Ms. Drapek, noting that data documenting different milestones for students of different ages would be shared at a future meeting.
- 5. On behalf of the Admissions and Planning Committee, Mr. de Luna provided an update on student enrollment, which remains unchanged from last month and still above budget. He commented that the admissions process appears to be on track to meet enrollment goals for the 2021-22 school year.
- 6. On behalf of the Nominating Committee, Mr. de Luna announced that the June board meeting would mark the end of the current board term and that four members would be completing terms and possibly willing to continue for another term. He planned to contact the four before the next meeting to capture their wishes about continuing and their reflections on the past term. He added that elections for officers would also be held at the June board meeting, as well as a vote on a new board candidate. Conversation ensued on election protocols.
- 7. Mr. Cohen reported that most board members have already responded to the survey that had been distributed, and he asked that those who haven't completed it yet to do so at their earliest convenience.
- 8. In his Principal's report, Mr. Headley began by thanking Mr. Cohen for his service as board chair. He continued with an update on a town hall meeting held earlier in the day with parents, at which most parents expressed gratitude for VOICE's support, and a range of topics were openly discussed. Parents were pleased to hear about the commitment to have the best in-person school possible starting in the fall. Mr. Headley also shared with parents information about summer camps and VOICE's summer school program. He also reported that he had received results of the school's equity and anti-racism audit, but he had not had time to digest and assess the data. Extensive conversation ensued about the audit data, its presentation to the board, and the work's scope and progress. Mr. Cohen and Mr. Headley agreed to work together to determine next steps. Mr. Headley then shared plans for the school's outdoor in-person graduation ceremony, which will take place in the PS111 schoolyard on June 25 at 5:00 p.m.
- 9. Mr. Cohen noted that 117 out of 120 school staff members have reported being vaccinated.
- 10. The meeting was adjourned at 7:56 pm.

Robert de Luna, Secretary Approved June 9, 2021



2021-2022 School Calendar

VOICE Charter School

	Mon	Tue	Wed	Thu	Fri	Holidays & Notes	
Aug	2	3	4	5	6	Deans return	Aug 4, 2021
2021	9	10	11	12	13	Conclusion of Summer School	Aug 12, 2021
	16	17	18	19	20	New teacher/existing teacher start dates	Aug 16 /Aug 17
	23	24	25	26	27	Classroom Assistant Start Date	Aug 23, 2021
Sep	30	31	1	2	3	Labor Day - No Instruction	Sep 6, 2021
2021	6	7	8	9	10	First Day of Instruction (1/2 day for K-2 Th	
Latin	13	14	15	16	17	Half Day instruction for K only	Sep 13 - 17, 2021
American	20	21	22	23	24	First Day of bus service	Sep 20, 2021
Heritage	27	28	29	30	1		
Oct	4	5	6	7	8		
2021	11	12	13	14	15	Indigenous People Day - No Instruction	Oct 11, 2021
	18	19	20	21	22	Half day PD w/bus	Oct 14, 2021
	25	26	27	28	29		
Nov	1	2	3	4	<u>5</u>	ELA IA #1	Nov 4-5, 2021
2021	8	9	10	11	12	Veterans Day PD / No Instruction	Nov 11, 2021
Native Am.	15	16	17	18	19	Fall Conference Day (half day w/o bus)	Nov 23, 2021
Heritage	22	23	24	25	26	Thanksgiving Break - No Instruction	Nov 24 - 26, 2021
	29	30	1	2	3	B44TILIA #4	Dec 0 10 2021
Dec 2021	13	7 14	8 15	<u>9</u> 16	10 17	MATH IA #1	Dec 9-10, 2021
2021	20	21	22	23	24	New Year's Break De	c 20 to Dec 31, 2021
	27	28	29	30	31	New Teal 3 bleak	c 20 to Dec 31, 2021
Jan	3	4	5	6	7		
2022	10	11	12	13	14		
2022	17	18	19	20	21	MLK Day - No Instruction	Jan 17, 2022
	24	25	26	27	28	ELA IA #2	Jan 25-26, 2022
	31	1	2	3	4	Half day PD w/bus	Jan 31, 2022
Feb	7	8	9	10	11	22, . 2, 222	· · · · · · · · · · · · · · · · · · ·
2022	14	15	16	17	18		
Black	21	22	23	24	25	Mid Winter Break	Feb 21 to 25, 2022
History	28	1	2	3	4	Half day PD w/bus	Mar 3, 2022
Mar	7	8	9	10	11	MATH IA #2	Mar 8-9, 2022
2022	14	15	16	17	18	Spring Conference Day (w/o bus)	Mar 18, 2022
Women's	21	22	23	24	25		
History	28	<u>29</u>	<u>30</u>	<u>31</u>	1	NYS ELA Tests	Mar 29 to 31, 2022
Apr	4	5	6	7	8	Half Day PD w/bus	Apr 4, 2022
2022	11	12	13	14	15	Full Day PD / Asynchronous Instruction	Apr 15, 20222
	18	19	20	21	22		
	25	<u>26</u>	<u>27</u>	<u>28</u>	29	NYS Math Test	Apr 26 to 28, 2022
May	2	3	4	5	6	Spring Break	May 2 to 6, 2022
2022	9	10	11	12	13		
Asian /	16	17	18	19	20		
Pacific Is. Heritage	23	24	25	26	27	Mamarial Day, No Instruction	May 20, 2022
	30	31	1	2	3	Memorial Day - No Instruction	May 30, 2022
Jun	6	7	8	9	10	Half Day PD w/bus	Jun 3, 2022
2022	13 20	14 21	15 22	16 23	17 24	Juneteenth - No Instruction Last Day of Instruction (half day w/bus)	Jun 20, 2022 Jun 24, 2022
LGBTQ Awareness	27	28	29	30	1	End of School PD	Jun 27 to 28, 2022
Awareness	21	20	20	30		180 full and half days of school	Juli 27 to 20, 2022
						200 juli alia lianj adys of school	

Regular Instruction Day
Half Days (counted)
Day off
Full Day PD
Office staff only

Blue text indicates day with modified instruction schedule Green text day indicates assessment or test day Red Text indicates holidays

Calendar Date June 24, 2021

DEPARTMLAYT OF HOUSING AND LUILDINGS

BOROUGH OF

QUEERS . CITY OF NEW YORK

80020

No.

Dete 3/12/52

CERTIFICATE OF OCCUPANCY

(Standard form adopted by the Board of Shawlards and Appeals and larged parametric Section 346 of the New York Charter, and Sections C.26-181.0 to C25-187.0 inclusive Administrative Code 21.3.1. to 2.1.37.

This certificate superpedes C. O. No.

To the owner or owners of the building or premises:

CHIS CHRISTIFIES that the new-William-Building-premises located at 36-24 12 Street, SWO. 12 St. & 36 Avenue

conforms substantially to the approved plans and specifications, and to the requirements of the building code and all other laws and ordinances, and of the rules and regulations of the Board of Smod-CERTIFIES FURTIFIER that, any provisions of Section 566F of the New York Charter have been complied with an certified by a report of the Pire Commissioner to the Borough Superintendent.

BB 4652/50

. Construction disselfention-

Fireproof

Occupancy chanification-

Public Blag.

. Height

stories,

4016 fect

Date of completion-

2/15/52

. Located in Hanarac.

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This contlinate is immed subject to the limiterium bereinsfor appelled and to the following reco-

PERMISSING USE AND OCCUPANCY

	LIVE LOADE	2 5250	HE ACCOUNT	COLLEG		
STORY	This per by. Dr.	MALE	FEMALE.	TOTAL	258	
Caller	on or.	1.9		19	Boiler Room & Locker Room	
Basement	100 & On Gr.	450	450	900	Anditorium, Storage Rms., Kindergarten, Lobby, Clinic Office & Kitchen	
				**,	the sietting was	
Hezz.	60	160	1.60	320	Btorage Rm., Class Rooms and Teanhers Room	
					*	